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SUPPLEMENT TO  
THE HARVARD ALUMNI BULLETIN

VOLUME XXIV.

THURSDAY, OCTOBER 27, 1921.

NUMBER 5.

THE ASSOCIATED  
HARVARD CLUBS

Report of the Proceedings  
at the  
Twenty-third Annual Meeting

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MILWAUKEE, WIS.  
JUNE 10 and 11, 1921





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ASSOCIATED HARVARD CLUBS JUNE MILWAUKEE 1921

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PROCEEDINGS AT THE  
TWENTY-THIRD ANNUAL MEETING  
OF THE  
ASSOCIATED HARVARD CLUBS

HELD AT THE HOTEL PFISTER,  
MILWAUKEE, WIS., JUNE 10 AND 11, 1921

First Session, Friday, June 10, at 10.30 A. M.

PRESIDENT JOHN W. PRENTISS, '98, *Presiding.*

C. C. BOLTON, '05, *Secretary.*

The twenty-third annual meeting of the Associated Harvard Clubs was called to order at 10.30 A. M., Friday, June 10, 1921, at the Hotel Pfister, Milwaukee, Wis., by President John W. Prentiss, '98.

THE PRESIDENT: It is a great pleasure to be at Milwaukee. Mr. Wadsworth and I came out in February to a meeting of the Milwaukee Club at which plans were discussed for this meeting, and I can assure you that we are going to have a very complete meeting, and that the Milwaukee men have done everything possible for our instruction and entertainment. The reports of the various officers and committees have been printed, and I think you have seen them. All of the reports except two were printed as a supplement to the BULLETIN of May 19. The other two reports, the report of the Committee on a Postal Ballot for Overseers, and the report of the Committee on a Memorial to Theodore Roosevelt, '80, have been printed separately and distributed to everybody.

I want to thank the various officers of the Associated Harvard Clubs for their work, help, and co-operation, and I particularly want to thank the Executive Secretary for his painstaking and hard work. I really do not know how we should have gotten along without him.

During the year nine new Clubs have applied for membership in the Associated Harvard Clubs, and five of these nine are recently-organized Clubs.

The directors of the Alumni Association have turned over to the Associated Harvard Clubs, or will turn over to them on July 1, \$5,000, being half of the \$10,000 received from the Endowment Fund.

We will now take up the reports of the Vice-Presidents, the first being the report of H. M. Williams, '85, Vice-President of the New England Division. That report has been printed and I imagine you have all read it. Unless some remarks are to be made, we will receive and file this report.

The report of the Vice-President for the Eastern Division, Langdon P. Marvin, '98, also has been printed in the supplement to the BULLETIN, and, unless someone wishes to say something about that, we will receive that report and file it.

Richard Jones, Jr., '90, Vice-President for the Central Division, has recently had a surgical operation, and for that reason was unable to make a report.

The Vice-President of the Western Division, Arthur C. Smith, '87, who did a great deal of work for the Endowment Fund, was not able to make a report.

The report of the Vice-President for the Southern Division, Henry U. Sims, LL.B. '97, will be received and filed unless there is some objection. (Prather S. McDonald, Law '11, of Memphis, Tenn., handed to the Secretary a written memorandum calling attention to the omission in the report of mention of activities of the Harvard Club of Memphis, Tenn., which, though containing an active membership of only ten, maintains a \$350 scholarship in the Harvard Law School, the present holder of which is Fletcher G. Cohen).

The report of the Vice-President for the Southwestern Division, E. M. Grossman, '96, unless Mr. Grossman wishes to say something about it, will be received and filed.

The report of the Vice-President of the Pacific Division, Daniel B. Trefethen, LL.B. '01, could not be submitted for publication because he suffered from an attack of pneumonia and at the time for submitting his report was in Colorado Springs, where he was obliged to spend eight weeks convalescing from his illness. On May 11, Mr. Trefethen, on his return from Colorado Springs to Seattle, started out to visit, if possible, every Harvard Club in his division in United States territory. Mr. Trefethen expected to be present at this meeting and submit his report personally, but at the last minute he found it impossible to go to Milwaukee, and yester-

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day he sent his report as Vice-President of the Pacific Division by wire—probably the longest telegram ever written. I will ask the Executive Secretary to read this report, if only for the reason that so extensive a report by wire indicates the enthusiasm and loyalty of Daniel B. Trefethen.

### **Report of the Vice-President, Pacific Division**

Mr. Trefethen's telegram follows in full:

"Spokane, Wash., June 8, 1921.

"Harold C. Washburn,

"Executive Secretary, Associated Harvard Clubs,  
"Hotel Pfister, Milwaukee, Wis.

"In commenting on the activities of the Harvard Club of Oregon, V. D. C. Beach, '12, its Secretary, says: 'For the last few years the Harvard Club of Oregon has been inactive. Under the conditions and form of organization hitherto existing, it has become increasingly difficult to secure and keep together a sufficient number of interested Harvard men; and the dislocation of occupation and residence caused by the war has made matters worse. As a result, the necessary correspondence on behalf of the Club has been carried on, when at all, by one or two unsupported individuals; and in the same way, it is only through the generosity of a very few that the Club's obligations, in the way of scholarship contributions, dues, and other disbursements, have been partly met.' The foregoing statement practically epitomizes the condition of every Harvard Club in the Pacific Division during the past five years.

"Starting my journey on May 11, at Denver, Colo., and ending it on June 8, at Spokane Wash., I have attended meetings or personally talked with the officers of the following clubs: Rocky Mountain Harvard Club, at Denver, Colo.; Harvard Club of Utah, at Salt Lake City; Harvard Club of San Diego; Harvard Club of Southern California, at Los Angeles; Harvard Club of Santa Barbara; Harvard Club of San Francisco; Harvard Club of Seattle; Harvard Club of Spokane. Also, I am in communication with the officers of the Harvard Club of Oregon, at Portland, and the Harvard Club of Tacoma, Wash., both of which I intend to visit on the occasion of their reorganization meetings to be held in the near future. I was unable to arrange my schedule so as to visit the Harvard Club of Nevada, at Reno, but have received the report of Peter Frandsen, '98, its Secretary.

"With two exceptions, all of the foregoing Clubs have held meetings and elected new officers within the past three months, and I am happy to state that such officials have apparently galvanized the Clubs into most interesting activity. For instance, the Harvard Club of Southern California, at Los Angeles, is a leader in the work of obtaining a new \$700,000 University

Club-house, and also has a newly-appointed Committee on Service, dealing with matters of community interest of civic, non-political nature. This committee is now interesting itself particularly with the task of obtaining a new Public Library for Los Angeles. Likewise, the Harvard Club of Santa Barbara took the lead in starting the University Club of that city, its first president being a Harvard man. Also the Harvard Club of San Francisco, under the able direction of its executive committee composed of new officers of the Club, has started a most interesting series of monthly luncheons, the attendance at which has grown from 21 three months ago to 90 at the last luncheon. Officials of the Seattle Harvard Club are interesting themselves in presenting a constructive program for the school problems of that city.

"During the past few years the Clubs scholarships have been allowed to lapse by some of the Clubs, but practically all of the Clubs will have scholarships during the coming year, San Francisco leading the van with two scholarships. In point of numbers, Los Angeles and San Francisco are having a neck-and-neck race. The membership in each of the two Clubs is exceeding the 300 mark. Seattle ranks next in membership.

"Unlike the membership of the Clubs in New England, the membership of the Pacific Coast Harvard Clubs ranges from 60 per cent. to 70 per cent. of graduates of Harvard University, but not graduates of the College. This condition the different Club officials have to consider in promulgating their ideas as to the activities of their Clubs. As Mr. Frandsen, Secretary of the Nevada Harvard Club, states: 'On account of the great distance, and the availability of the State University, with its free tuition, the boys whom we may interest in Harvard look to it as a graduate rather than an undergraduate possibility.' That expresses practically the reason why Harvard attracts only a comparatively few Western men each year to its undergraduate departments. It is on this account that I have taken the liberty to urge upon the different Club officials not only committees to attract men to Harvard College, but also the appointment of live committees to get in touch with the upper classmen in the State universities and colleges who may be induced to take graduate work at Harvard. It is my humble opinion that if Harvard Club officials in the West gave greater consideration to this aspect of work for the University there would be an increasingly larger number of Western men who could be induced to study at one of the Harvard Graduate Schools.

"Also, when any prominent Harvard University professor or other prominent Harvard man intends to visit any city within the Pacific Division, it is hoped that sufficient previous notice

may be given to the proper Harvard Club officials in such city. In many instances such visits result in luncheons or smokers which are delightful to the visitor as well as a source of inspiration in Harvard matters to the Club members. Professor Lewis Jerome Johnson, '87, Professor of Civil Engineering, gave most interesting talks during April and May to the Harvard Clubs at Denver, Los Angeles, San Diego, and Santa Barbara. Splendid meetings were held at each place, the attendance at Los Angeles exceeding 80.

"Including within its jurisdiction the scenic wonders of America as well as the internationally interesting countries of Japan and China, and the famed Philippines and Hawaiian Islands, the Pacific Division furnishes a most interesting and beautiful scenic trip.

"In behalf of the officials of every Harvard Club within the Pacific Division, and at their request, a cordial invitation is hereby extended to every Harvard man who may visit any city where a Harvard Club is located, to make himself known to the officials of the Harvard Club in that city. Arrangements have been made with the University Club in each city to have the list of Harvard Club officials and their addresses posted on the club bulletin. Each Harvard Club has appointed a committee whose members will be glad to take the time to give such information as may be necessary to place the Harvard visitor in touch with what he desires in that particular city. This invitation is a continuing one throughout the year.

"Herewith kindly transmit my apology for the lateness of this report, but I deemed it more essential to visit the Clubs in my jurisdiction than to attend the meeting of the Associated Harvard Clubs this year. Both objects could not be undertaken on account of the time necessarily consumed in the lengthy trip I have just concluded.

"Also allow me to express my appreciation for the honor the Associated Harvard Clubs conferred upon me by electing me Vice-President of the Pacific Division. It has been most interesting to meet the various Club officials, and a great inspiration to me personally.

"DANIEL B. TREFETHEN,  
"Vice-President, Pacific Division,  
"Associated Harvard Clubs."

**THE EXECUTIVE SECRETARY:** Referring to the first part of this telegram concerning the Harvard Club of Portland, Ore., not so long ago some of its members decided to take over Harvard interests in the whole state of Oregon. They paid their dues for the last four years, and sent them to the Treasurer. This is a good example of the revival or reorganization of Harvard Clubs this year. In the Pacific Division such progress has been furthered by the energy and enthusiasm of Mr. Trefethen. (Applause).

**THE PRESIDENT:** Unless there is objection,

the report of the Vice-President for the European Division will be received and placed on file.

James Hazen Hyde, '98, sends us a cable in which he extends to us his best wishes for a successful meeting. I suggest that we send a cable to Mr. Hyde, sending our greetings to the Harvard men over there.

The cablegram from Mr. Hyde reads as follows:  
"Best wishes successful meeting. Hyde."

**THE PRESIDENT:** We now come to the reports of the various standing committees. There used to be a Committee on the Nomination of Overseers. It was not appointed this year because it was generally agreed, I think, that it had no particular work to do; it was an honorary committee, the Clubs being represented on the regular committees nominating Overseers.

#### Committee on Schools

The report of the Committee on Schools, of which Murray Seasongood, '00, is Chairman, is next on the program. I should like to hear from Mr. Seasongood.

**MURRAY SEASONGOOD, '00:** Mr. President and Gentlemen: Alfred Austin said to Lord Young: "I write poetry to keep the wolf from the door." Lord Young replied, "Do you read the poetry to the wolf?" (Laughter).

We send out reports and questionnaires for the Schools Committee, but the only effect seems to be to keep any good report from coming before this meeting. We have had very poor responses to several very earnest requests. Our recommendation would be either that the Committee be abandoned or that the work of the Committee be changed in some vital respect. Nevertheless, Dean Holmes, of the Graduate School of Education, thinks we should go on, that the Committee is serving a useful purpose, although the responses so far have been insignificant.

There is one matter of confusion, and that is as to whether the Schools Committee, under this Constitution, has anything to do with disseminating information about the requirements for entrance to Harvard College. I thought we had nothing to do with that. If you refer to the Constitution, you find that our duties are stated on page 22 of the Reports as follows: "The duties of this Committee shall be to assist constituent Clubs to establish cordial relations with the primary and secondary schools of the country, so that the University and its Division of Education may be of the greatest service to the cause of national education."

It seems to me that this is very loosely phrased, perhaps purposely so. The duty of the Committee is simply to be an aid to the cause of general education, and not to do any work in the direct interest of Harvard. That is the view we have taken in our work thus far. It seemed to me that the Committee on Scholarships might properly attend to the work of giving information as to

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entrance requirements. Therefore, I have written out a resolution which I should like to present. It reads as follows:

"RESOLVED, That there be referred to the Committee to Revise the Constitution, for their consideration the following amendment:

"RESOLVED, That Article VII, Scholarships, Section 6 (c) shall be amended to read as follows:

"To gather and disseminate information as to scholarships *and as to the requirements for admission to Harvard College* among the constituent members of the Association *and among high schools and other preparatory schools.*"

I should like to present this resolution for adoption.

THE PRESIDENT: Gentlemen, you have heard the resolution. Is there a seconder?

(The motion was seconded.)

ELIOT WADSWORTH, '98: It seems to me that is one of the great difficulties we have had, that is, reaching the schools. We have a reputation about entrance examinations which is going to take a long while to live down. I should be very sorry to see any Committee now in contact with the schools put that particular activity aside. I think every Committee that touches the schools should bring this in as part of its work, because it will take us a long while to overcome the misunderstanding about entrance requirements. There is a constantly changing population in the schools, a constant changing in the teachers, and we must keep at it for a long while to establish our new status.

RICHARD INGLIS, '03: If the Committee is going to report on a revision this afternoon and make recommendations for amendment or revision, and if this proposed amendment expresses the sentiment of the Association, it seems to me we might just as well include it in this afternoon's proceedings and have it adopted at once; so that it might be well for this body to express itself with respect to this resolution.

EDWARD B. YOUNG, '85: I have been Chairman of the Scholarship Committee of our local Club for some years, and my experience has been that there is absolutely no difficulty in getting all the information at all times that is needed. I can hardly see the necessity of having the Associated Harvard Clubs duplicate the work which is now done so well.

W. W. FISHER, '04: I should like to ask Mr. Seasongood to whom the questionnaire was addressed, to the authorities of the schools, or to the Harvard Club Committees that should be responsible? I think it is vital that we inquire into the matter of getting no response to the work of so important a Committee as this.

MURRAY SEASONGOOD, '00: The Constitution says the Schools Committee shall consist of a chairman appointed by the President, and mem-

bers of the Schools Committees of the constituent Clubs. A great many of the constituent Clubs had no Schools Committees, and therefore the first thing to do was to organize Schools Committees in such Clubs. The first questionnaire was sent to the Secretary of each constituent Club, with a request that a Committee on Schools be appointed, and that the name of the Chairman and members of the Committee be furnished to the Chairman of the Committee of the Associated Harvard Clubs, in order that he might correspond with them. A return post card was received in only a few instances; only a very few of the Clubs appointed Schools Committees at all, and I believe not more than half a dozen of the hundred clubs have answered the questionnaire. This year, a second questionnaire was sent out from Mr. Pennypacker's office to those who had not answered. It was sent to the Chairman of the Schools Committee so far as I had obtained the names of the chairmen of the Schools Committees; and in the cases of those clubs which had appointed none, it was again sent to the Secretary of the local Club. Responses have been very disappointing.

MERRITT STARR, LL.B. '81: Would you mind stating what would be left for the Schools Committee to do if the resolution you have introduced were adopted?

MURRAY SEASONGOOD, '00: My thought about this Committee was this—and I think Mr. Burlingham, '91, could tell a good deal about it—that the object of this Committee was really to be a benefit to the cause of education in the several communities where the constituent Clubs exist, and was not to be in the interest of Harvard directly, but that so called "propagandist" work ought to be done by the local Scholarship Committees.

Our first plan was to have this questionnaire bring out what the actual conditions are with regard to education in each community, and then, when we had something definite, to try to work with the local people in any way which might be advisable. One thing that we sent out this year was a copy of the Smith-Towner Bill. Through the coöperation of Senator Lodge, Mr. Pennypacker was able to get enough copies of that Bill to send to all the Clubs. We thought that was a vital matter affecting education through the country, and that each Club should discuss it, perhaps first through this Schools Committee, and get some general opinion as to whether the Smith-Towner Bill is wise or not. There are a great many varieties of subjects that can be inquired into in the interest of general education. I thought that was the object of this Committee, as set forth in the Constitution.

FREDERIC C. WELD, '86: I had the pleasure of serving on a committee of the Associated Harvard Clubs for some years, and I might give Mr.

Seasongood some information about what he is likely to except. We sent out questionnaires. We did not expect to get anything like full answers, and we were prepared to send out a second one, which we did, and we followed that up with a personal letter; and if we did not get an answer to that personal letter, we followed it up by a letter to the President of the Club; and when that failed to elicit any response, we sent a few abusive post cards, and then appealed to the Vice-President of the Division to see if he could do anything. Eventually we succeeded in getting a response out of every Club but one in the Associated Harvard Clubs.

However, we sent out eight or ten letters before we accomplished our purpose.

Now, Mr. Seasongood's questionnaire, when I received it, seemed to me to apply to a state of affairs as far removed from those which exist in our city as Mars is from the earth. I could not see how we could make any intelligent replies. He assumed that the Schools Committees are willing to do things which they have no intention of doing unless they are interested in education generally. I took one look at that questionnaire, and, fortunately for me, I had become President of the Club, and I turned it over to the Secretary, wondering whether he could do anything with it. We got responses about the Smith-Towner Bill when we wrote personal letters. The city of Lowell is composed of about 40 per cent. Irish, 40 per cent. Yankees, and the rest French. The Irish and the French have no use whatever for the Smith-Towner Bill, because they think it is aimed at the parochial schools. Nine-tenths of the Yankees take no interest in the matter the other way, or in any way, and the remaining one or two per cent. of the Yankees are bitterly opposed to it. Consequently they do not see much chance for the Smith-Towner Bill in Lowell, and I so informed Mr. Pennypacker.

F. W. BURLINGHAM, '91: If I may explain the origin of this Committee: The Schools Committee was started, as Mr. Seasongood has already said, with the broad object in mind that he has stated. The Scholarship Committees in the past have been wont to take care of the raising of the money for scholarships, and they have to get the money together. Before this Schools Committee was established, auxiliary Scholarship Committees were appointed which were specifically to fix the relationship of the Harvard Club of Chicago with the various high schools in that district, and go out and establish that relationship. The Schools Committee was started to do what Mr. Seasongood has stated, namely, to assist the cause of general education in schools all over the country where the constituent Clubs could be of service to education.

I am in favor of this motion of Mr. Seasongood,

but I think it should be defined. I do not expect any great trouble in having it clearly understood that the Schools Committee and the Scholarships Committee will coöperate on the proposition. Which one does it? I don't know which, but it seems the Schools Committee could take over the work of the auxiliary Scholarship Committee, leaving the Scholarships Committees concerned with the task of getting scholarships in their own constituent Clubs.

MERRITT STARR, LL.B. '81: When Mr. Seasongood was stating that the Schools Committee was finding very little response, and perhaps ceasing to function, and therefore should either be discontinued or else have its duties modified and sharply defined, I detected the recurrence within him of a feeling which I at frequent intervals shared when I was serving on what we then called the Committee in Relation to Secondary Schools, of which the present Committee is the successor. The man who is doing that kind of work and sending out that kind of inquiries, striking into the blanket of apathy and of absorption in other things, which is so universal, is very apt to feel as though his committee is not *the* one.

I have no opposition to this motion, but I have another thought that I wish to present in connection with it, which was foreshadowed by Brother Burlingham.

The Committee on Scholarships is a pretty busy Committee as it is. If this work is to be transferred to the Scholarships Committee, I think it would be needful that the Scholarships Committee as such be enlarged, and that it have two branches or sub-committees, so that the work of reaching the secondary schools, which ought to be reached, shall be done by somebody with definite responsibility.

If the motion prevails—and I do not oppose it—I should like to have that thought kept in mind. It may be necessary to enlarge the Scholarships Committee and subdivide it.

THE PRESIDENT: Gentlemen, you have heard the motion. It has been seconded, I think. What is your pleasure on the motion?

(The question was called for, and the motion was seconded and carried).

THE PRESIDENT: The next order of business is the report of the Committee on History, of which Charles E. Perkins, '04, is the Chairman. Is there any resolution to be offered on this Committee's report?

E. M. GROSSMAN, '96: I will offer the following resolution:

"That the Chairman of the Committee on History of the Associated Harvard Clubs be some one resident in Cambridge, familiar with the work already accomplished and with the plans worked out by the Harvard Commission on Western History, with access to the files of the

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Commission, and competent to speak with authority on the character of the material desired.

"That if such a Chairman is appointed, an effort be made to raise a modest fund to be placed in his hands for the use of the Committee:

"a. To cover out-of-pocket expenses, travelling, correspondence, and other expenses incident to an aggressive effort to secure material for the collection already started, and to stimulate interest in the subject among the members of the constituent Harvard Clubs;

"b. To acquire material of value, either by purchase of originals or making copies."

I move the adoption of that resolution.

THE PRESIDENT: Gentlemen, you have heard the motion. Does anybody second it?

(The motion was seconded and carried).

THE PRESIDENT: The report of the Committee on Motion Pictures, of which George Manierre, '00, is Chairman.

GEORGE MANIERRE, '00: Gentlemen, in line with the suggestion contained in the report, I should like to submit the following resolution:

"RESOLVED, That a Committee on Motion Pictures be continued to consider further the feasibility of a film depicting life at Harvard, as suggested in the report of this year's Committee."

(The motion was seconded and carried).

#### **Postal Ballot for Overseers**

THE PRESIDENT: The report of the Committee on Postal Ballot for Overseers.

The Executive Secretary will please read it. (The Executive Secretary read the report).

THE PRESIDENT: Gentlemen, you have heard the report. Are there any remarks?

PRESIDENT LOWELL: May I say just one word about the attitude of the Corporation? It would sound, as you read the report, as though the Corporation was a little bit indifferent. That is not the fact. The Corporation feels that, as the Overseers are really inspectors of the administration which is carried on in the main by the Corporation, it would be unwise for the Corporation to attempt in any way to determine how the Overseers shall be elected.

The Corporation has always abstained from any indication of any opinion as to who should be Overseers and who should not. It feels that it would be wise to adopt the attitude which the Overseers desired in the way of changing their method of election, and the Corporation would be very glad to agree to it. It was the feeling that that is a matter which the Overseers ought to regulate as they think best.

A DELEGATE: Read the motion.

(The motion was thereupon read by the Executive Secretary as follows:)

"RESOLVED: That the Associated Harvard Clubs hereby express their sincere appreciation of the

favorable action taken by the Board of Overseers of Harvard College, and by the Massachusetts Legislature, concerning the election of Overseers by postal ballot."

MERRITT STARR, LL.B. '81: I am sure this motion will prevail. I regard the matter, however, as of such importance that it is worth while to say a word or two on the history of that subject in the meetings of the Associated Clubs.

It was not far from Thanksgiving Day in 1897 that the first meeting of the Associated Clubs was held at Indianapolis, on the initiative of the vigorous Harvard Club of St. Louis. There were 19 of us seated there discussing various topics of interest, when a delegation of four men from Minnesota came in, and within half an hour the subject of the postal ballot for Overseers was before the first meeting of the Associated Clubs. It received, perhaps, its most extended discussion at the meeting that was held here in Milwaukee. Someone may give me the exact date of it.

E. M. GROSSMAN, '96: Twenty years ago.

MERRITT STARR, LL.B. '81: It received further discussion at the meeting in Cincinnati and at the meeting in St. Louis. It was approached with caution. I regard this achievement as one of those for which the Associated Harvard Clubs are entitled to credit, one in which they had no small part.

RICHARD INCLIS, '03: I should like to offer the following resolution:

"RESOLVED: That the Associated Harvard Clubs hereby express their obligation to President Emeritus Charles William Eliot, '53, for again serving as Chairman of the Committee on a Postal Ballot for Overseers."

(The resolution was seconded and unanimously carried).

E. M. GROSSMAN, '96: In the first place I think the two resolutions might very well be combined; but whether they are or not, I should like to offer an amendment to the first resolution, namely, the one that you heard Mr. Washburn read, with respect to our expressing our appreciation of what they have done on the postal ballot problem. It indicates that the Governing Bodies of Harvard University now are the legislature for the purpose of this matter, and will adopt rules and regulations as to the time or times, and place or places, and the manner in which the election of Overseers shall take place. The very fact that it says, "time or times" and, "place or places," indicates to my mind that there is in contemplation the possibility of having these elections take place on more than one day, or perhaps in more than one town in the country, on the same day or on different days. Inasmuch as the Associated Harvard Clubs have had so much to do with bringing the matter to this stage, I am quite sure the Governing Bodies of the University, the Overseers particularly, will be very glad to have the



E. M. GROSSMAN, '96,  
*President.*



E. H. LETCHWORTH, '02,  
*Treasurer.*



GEORGE A. MORISON, '00,  
*Secretary.*

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page, which says, "The Committee advises the continuation of machinery by the Associated Harvard Clubs to carry on this work of making more widely known the character of Harvard and its progress, and recommends that the membership of the Committee be changed from time to time in order to give other graduates an opportunity to participate in its activities."

I have given to Mr. Grossman a form of a resolution which would make the Committee on Publicity one of the standing Committees of the Associated Harvard Clubs. I believe he is going to submit that as an amendment to the Constitution when the time comes for the adoption of the Constitution; and I can only say that members of the Publicity Committee have been of very great service this year to my office in Cambridge in publicity work on behalf of the University, and I hope that the amendment which Mr. Grossman will present will be adopted.

**THE PRESIDENT:** If there is no objection, the report will be placed on file.

The report of the Treasurer, Edward H. Letchworth, '02.

#### Report of the Treasurer

EDWARD H. LETCHWORTH, '02, Treasurer: Mr. President and Gentlemen:

My records show 92 Clubs in the Associated Harvard Clubs, excluding Japan and Germany. During the past year dues have been received from 69 Clubs. During the year 1919-1920 dues were received from 63 Clubs. Current dues remain unpaid from 23 Clubs.

The following Clubs are delinquent in dues for more than a year and have made no response to numerous letters addressed to them: Hingham, Mississippi, North Carolina, Lawrence, Paris, Philippine Islands, Santa Barbara, Tacoma.

The following Clubs are delinquent in current dues, after numerous letters: Delaware, Eastern Illinois, Rochester, Rocky Mountains, Virginia.

The following Clubs are inactive, but replies are received from them: Akron, O., Berkshires, Florida, New Hampshire, Ottawa, Iowa, Seattle, Indiana.

The following Clubs are "dead": Montana, Newburyport.

The new constituent Club of Bangor has paid its dues in advance of admission to membership.

The following Clubs have been revived and their dues have been paid to date: San Antonio (reported "dead" last year), Arkansas, Portland (now the Harvard Club of Oregon), Oklahoma.

The Harvard Club of Florida is trying hard to become active again.

During the past year the President and the Secretary of the Associated Harvard Clubs adopted the plan of appointing an Executive Secretary to carry on the executive work of both the President's and the Secretary's offices. H. C. Wash-

burn was appointed to this position and your Treasurer arranged to allow toward his office expenses the same amount previously allowed the Secretary for stenographic services, to wit, \$600 a year. This did not come anywhere near meeting the actual expenses and salary of the position. I understand that the difference was underwritten by the President and the Secretary individually. It did not pass through my books, nor have I any record of the amount of the personal obligation which they thus assumed. I feel that such an arrangement is not fair, and recommend that if the plan is to be continued, it should be on some basis of adequate financing by the Associated Harvard Clubs rather than through the generosity of any individual or individuals.

At the Washington meeting last year, one of the recommendations of the Committee on Expense of Meetings which was adopted directed your Treasurer to assume the cost of publication, printing, postage, etc., of the meetings. This policy had been in part followed in reference to the Washington meeting, where the treasury of the Associated Harvard Clubs contributed \$750 toward the expenses of publicity. It was expected at the time this recommendation was adopted at the Washington meeting that the Associated Harvard Clubs would receive \$5,000 each year from the Harvard Endowment Fund out of the \$10,000 received from that Fund by the Alumni Association. As a matter of fact, the amount received by us was only half the expected amount, or \$2,500, as the Harvard Alumni Association had certain obligations of its own to meet from the \$10,000 before the balance of the income was divided equally between that Association and the Associated Harvard Clubs.

As a result of the unexpected shrinkage in our income, your Treasurer and the Executive Secretary have been compelled to do some very careful figuring during the year in order to keep the treasury in a solvent condition.

Notwithstanding all of our efforts at economy, I did not feel that we could afford to contribute more than \$1,000 toward the expenses of the Milwaukee meeting, although I was advised that this amount would not be a compliance with the instructions given me at the Washington meeting, since the actual expense would considerably exceed this sum. Accordingly, I sent my check for \$1,000 to the Milwaukee Club, explaining that owing to the falling off in income this was the maximum which I felt we could afford. The Milwaukee Club responded very graciously, appreciating the situation, and agreed to make up the difference from its own funds.

I do not understand just why the amount received from the Endowment Fund was only one-fourth instead of one-half of the income from that Fund devoted to alumni purposes, and I am glad

# ASSOCIATED HARVARD CLUBS

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that for the coming year the Directors of the Alumni Association have definitely voted the sum of \$5,000 from the income to the Associated Harvard Clubs.

The Scholarship Fund has received donations from only three Clubs during the past year, namely, Chicago, Boston, and St. Louis. If the Associated Harvard Clubs Scholarships are to be of real value and fulfill the purposes for which they were founded, they should receive more widespread support from the constituent Clubs.

The report of the Treasurer as of June 1, 1921, follows:

*. General Account.*

Balance in General Account		
April 29, 1920,	\$2,418.33	
<b>RECEIPTS:</b>		
Delinquent dues,	35.00	
Dues for 1919-1920	99.80	
Dues for current year (1920-1921),	1,403.15	
Allotment from Income of Endowment Fund for the year ending June 30, 1920,	2,500.00	
Interest to April 1, 1921,	43.27	4,081.22
Total receipts,		\$6,499.55

*DISBURSEMENTS:*

Stenographic service (office of Secretary)	600.00	
Stenographic service (office of Treasurer)	130.00	
Reporting Convention in 1920,	240.00	
Publicity Work March 6, 1920—May 1, 1920,	250.00	
Printing and distributing BULLETIN No. 27,	427.01	
Service rendered by John Price Jones Corp.,	183.98	
Printing and distributing January Supplement,	1,216.44	
Printing, Postage, stationery,	229.00	
Telegrams, express, etc.,	69.56	
Toward Milwaukee expenses,	1,000.00	
Traveling expenses, Dean Donham to Washington,	60.00	
Memorial to Major Higginson,	70.00	
U. S. Naval Academy Trophy Shield,	650.00	
Publishing photograph of President in <i>Graduates' Magazine</i> ,	41.95	
Miscellaneous expenses,	67.83	5,235.77
Balance June 1, 1921,		\$1,263.78

*Scholarship Account.*

Balance April 29, 1920,	\$2,906.63
<b>RECEIPTS:</b>	
Donation from Harvard Club of Chicago,	\$650.00
Do. (to be used for 1921-22 Scholarship purposes)	350.00
Donation from Harvard Club of Boston,	900.00
Donation from Harvard Club of St. Louis,	300.00
Interest to Apr. 1, 1921,	79.57
	2,279.57
	<hr/>
	\$5,186.20

*DISBURSEMENTS:*

*Scholarships:*

Charles Adley (Arkansas)	350.00
Joe Fisher Freeman (Arizona)	350.00
Robert L. Morehouse (N. C.)	350.00
John Bedford (Nevada)	350.00
Jess H. Jackson (Alabama)	350.00
Karl Watson Baker (Class '23)	350.00

*Loans on Notes:*

J. M. Carpenter	100.00
Jess H. Jackson	100.00
Postage	3.50
	2,303.50

Balance June 1, 1921, \$2,882.70

Respectfully submitted,

E. H. LETCHWORTH,  
Treasurer.

**THE PRESIDENT:** Gentlemen, you have heard the very excellent report of the Treasurer. I think, perhaps, there are one or two things I ought to say about that report, in order that there may be no misunderstanding. In the first place, I am going to lay a little of the blame on the method of electing officers, now in vogue, by the Associated Harvard Clubs. As you know, the ex-Presidents meet at luncheon today, and they elect the President for next year, the Secretary and Vice-President, and then they tell them about it five minutes after they have elected them, and they do it without any particular conference with the men beforehand. A new President does not know what he has got to do; he does not know what he has to do it with; he just knows he has to do it. While we are all glad to be elected President of the Associated Harvard Clubs, it is one of those breath-taking affairs that sometimes cause mistakes; and in this case, Mr. Letchworth has said that last year the Associated Harvard Clubs received only \$2,500 from the Alumni Association instead of \$5,000. That was entirely my fault. When I came in as President of the Associated Harvard Clubs, I

## ASSOCIATED HARVARD CLUBS

knew nothing about the finances of the Associated Harvard Clubs. I had been busily engaged on the Endowment Fund for a long time. I asked two or three people what the Associated Harvard Clubs needed money for, and I was told they did not need much money now, but that the ALUMNI BULLETIN was in hard straits. I said, "Oh, the Associated Harvard Clubs do not need all that money;" and then the riot started; but it was entirely up to me.

At Washington last year when I was elected President, Chester Bolton of Cleveland was elected Secretary. I was just leaving the room in Washington when I was notified that I was to stay in the room to be nominated as President. Bolton had left the room; and when he was notified of his election as Secretary, he said, "I cannot possibly take the job, because I cannot do the work." I said, "You must take it; you have been elected, and there is no way out of it." So he said, "All right, we will get an executive secretary to do the work;" and so Bolton and I have paid the bills out of our own pockets. I do not wish to establish a precedent, or do anything unfair, but the situation was that Bolton could not do the work. Mr. Wadsworth and I at that time were busily engaged in winding up our plans for the clean-up of the Harvard Endowment Fund, and we established an office for the Executive Secretary immediately adjoining the Harvard Endowment Fund office in New York. That office was contributed by John Price Jones, '02. We got Mr. Washburn to take the job over and do it properly, and we know he has done it; and while neither Bolton nor I have any idea of establishing a precedent, I think it is worth while for the Associated Harvard Clubs to consider the idea of having an Executive Secretary; or, if they do not do that, of consulting well in advance the men who are going to be nominated for office, to find out whether or not they are going to get men who can or will do the work.

If there are no objections, we will accept Mr. Letchworth's report with pleasure, and place it on file. Do I hear an objection?

LEROY HARVEY, '94: May I interrupt just a minute?

THE PRESIDENT: Yes.

LEROY HARVEY, '94: We are the delegation here from Delaware, and we have listened with mixed feelings to several references to our State, and have concluded that this is not the time for waggishness. As the name of our Club has been listed among those delinquent, I wish to explain that I arrived here very late last night, and since arriving I have not had the opportunity of seeing the Treasurer. Just as soon as I have that opportunity I hope we may be restored to good standing.

ROBERT BRONSON, '21: I do not know whether

the definition "inactivity" comes within the term "relativity", but I should like to inquire of the Treasurer what he refers to with reference to Seattle's inactivity.

THE TREASURER: Inactive because you have not paid your dues. Financially inactive.

ROBERT BRONSON, '21: To what extent?

THE TREASURER: Being delinquent in the payment of dues.

ROBERT BRONSON, '21: Can you tell what it is without looking it up?

THE TREASURER: I will look it up immediately. The last dues received from the Harvard Club of Seattle were in the year 1917. I submit I was correct in saying it was financially inactive.

ELIOT WADSWORTH, '98: I suppose this report of the Treasurer is to be printed in full in the proceedings of this meeting, and it occurs to me that something might well be said there about the action of the Alumni Association in paying only that \$2,500. That happened before I had any connection with the Alumni Association, but there is a very distinct strain of criticism there, and it looks as though the Alumni Association had somehow received \$2,500 more than it should have. You have explained it very clearly and briefly here, or taken the blame which, I understand, you are entitled to do. I should think that Mr. Letchworth would put into that report that this was done by arrangement with the officers of the Associated Harvard Clubs, or words to that effect, so that it might give a little clearer impression of why the Alumni Association seems to have been so drastic.

THE PRESIDENT: I think that is all right.

Your President is now in a receptive frame of mind to receive invitations for the next meeting of the Associated Harvard Clubs, from anyone.

J. W. LUND, '90: I have a letter which I desire to present from the Harvard Club of Boston.

"HARVARD CLUB OF BOSTON

"May 27, 1921.

"Joseph W. Lund, Esq.,

"84 State Street,

"Boston, Mass.

"Dear Sir:

"I have the honor of informing you, as official delegate of the Harvard Club of Boston to the meeting of the Associated Harvard Clubs at Milwaukee, that the Board of Governors of this Club voted at its last meeting to extend to the Associated Harvard Clubs at the meeting in Milwaukee an invitation to hold the 1922 meeting of the Associated Clubs in Boston.

"Yours very truly,

"F. A. HARDING,  
"Secretary."

THE PRESIDENT: This very kind and generous

invitation will be referred to the Council, I understand, at its luncheon meeting,

JAY M. LEE, Law '02-04: Mr. President and Gentlemen: The Kansas City Harvard Club has had it in mind for some time that some day they want the Associated Harvard Clubs to meet in Kansas City. Some weeks ago our Club decided to invite the Clubs to meet in Kansas City in 1923. It was our understanding then that the practice was to alternate between the East and the West. Later we talked it over, and we moved it up a year, and our Secretary was instructed to send the invitation, which he did, to the Executive Secretary, inviting the Associated Harvard Clubs to meet in Kansas City in 1922. However, in view of the practice which has generally been followed, of alternating between the East and the West, and in view of the claims of Boston, and the fact that we should all like to go to Boston anyway, the Harvard Club of Kansas City withdraws its invitation for 1922 in favor of Boston with the distinct understanding that we are in line for 1923. (Applause).

#### **Revision of the Constitution**

THE PRESIDENT: The next order of business is the report of the Committee to Revise the Constitution, which consists of E. M. Grossman, '96, Chairman, Frederick W. Burlingham, '91, and Langdon P. Marvin, '98. Mr. Marvin telegraphed us that he was very sorry that he could not be here, but Mr. Grossman and Mr. Burlingham are here. Copies of the proposed revised Constitution have been printed in the supplement to the BULLETIN. Here on the table are copies of the present Constitution, the old Constitution, in case anybody wants to compare the old Constitution with the new Constitution. As this is a pretty important matter, I think perhaps it would be wise if Mr. Grossman would come up here and address the meeting on the subject.

E. M. GROSSMAN, '96: Mr. President and Gentlemen: The matter is not quite so formidable, I am sure, as it appears to be. We really have not made many serious changes in substance. Since this draft was prepared and was agreed to by the Committee, there has been further discussion. The Committee proposed certain amendments to our proposed Constitution and By-Laws; and, with your permission, I will offer the amendments to the proposed Constitution and By-Laws, and, if you wish it, we will take the amendments and then we can adopt, if you like, the proposed Constitution and By-Laws of the Association.

In the Constitution, in Section 3 of Article I, on page 20 of the supplement to the BULLETIN, it is provided: "Section 3. The Association shall be composed of regularly-organized Clubs of alumni of Harvard University."

The Committee moves that this section be amended to read as follows: "The Association

shall be composed of regularly-organized Harvard Clubs." The reason for this change is that the language "the Association shall be composed of regularly-organized Clubs of alumni of Harvard University" might be considered to mean only Clubs made up of graduates of the University, of men holding degrees; whereas in many of the Clubs, and perhaps in all, there are men who have no degree, or who spent only two or three years at Harvard College. Your own local Club has its own method of determining who is qualified to become a member of that Club. The Associated Harvard Clubs want to make it possible for all constituent Clubs to become members of this organization, and, in order to eliminate that possibility of misinterpretation or misunderstanding, we propose to strike out the words "alumni of Harvard University," so that it will read: "The Association shall be composed of regularly-organized Harvard Clubs".

I move the adoption of that amendment.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: Then there is Article IV of the By-Laws, having to do with the Executive Committee, on page 21 of the supplement. Section 2 now reads as follows, I mean as proposed by the Committee: "The Executive Committee shall meet during the year upon call by the President, and shall assist him in the discharge of his official duties. The Committee may appoint such additional officers as in its judgement it deems best."

It has been thought wise to be more specific, and give the Executive Committee authority to appoint an Executive Secretary if it sees fit to do so, and pay him a salary; and so I move that Section 2 of Article IV of the proposed By-Laws be amended by striking out the second sentence, namely: "The Committee may appoint such additional officers as in its judgment seems best, and shall formulate all questions of policy which it may be necessary to submit by letter-ballot to the Council in the interval between the meetings of the Council," and that there be substituted in lieu thereof the following: "The Committee may appoint an Executive Secretary and such other officers and agents as may be necessary, and fix such salaries as in its judgment seems best." And, "The Committee shall formulate all questions of policy which it may be necessary to submit by letter-ballot to the Council in the intervals between the meetings of the Council."

I move the adoption of the amendment.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: Article V, Section 2: As proposed here it provides that the Secretary of each constituent Club shall be a member of that Club on the Council. That is the thing sought to be changed, and I move that it be amended to read as follows: "In the intervals

## ASSOCIATED HARVARD CLUBS

between meetings, the Secretary of each constituent Club shall by virtue of his office be the representative of his Club on the Council. At meetings each Club may be represented on the Council by that member of the Club who is appointed by its acting chief executive officer."

That is the only amendment to be made. There are other provisions in case the Club is not represented at all by a delegate, a provision for proxies, and so forth; but instead of making it compulsory that the Secretary shall represent the Club on the Council at meetings, we simply made it possible for the acting chief executive of the Club to designate himself or another to represent the Club on the Council at meetings.

I move the adoption of that amendment.

(The motion was duly seconded).

F. C. WELD, '86: Mr. Chairman, do I understand that if the Council is called together between times, the Secretary will necessarily be called to that meeting?

E. M. GROSSMAN, '96: No, sir. The language is that in the intervals between the meetings the Secretary is the one. The purpose is to provide that the Secretary of the Associated Harvard Clubs can communicate with some definite person. The Secretary of a local Club is the one whose name is on file, to whom a letter may be addressed.

F. C. WELD, '86: Do I understand that in this section as amended you will provide that the President of the constituent Club is to appoint a member of the Council to represent that Club? Why put him in an awkward position if he cannot get anybody to go excepting himself?

E. M. GROSSMAN, '96: Then it provides that a Club may be represented by one of its members in attendance at the annual meeting; and in the absence of any member of the Club, by the holder of a proxy.

FRANK E. GAVIN, '73: I think it might perhaps be a mistake to do that. I do not see any reason why a Club should have a vote in this body if it has no representative here. It seems to me that the plan of giving proxies to outside people to represent a Club at the meeting is one that ought not to be adopted. I move to amend the motion by striking out that part of this amendment or recommendation.

E. M. GROSSMAN, '96: We are considering the amendment to the proposed By-Laws. That amendment does not touch the subject of proxy at all. That is in the original part of the report.

F. E. GAVIN, '73: Yes.

E. M. GROSSMAN, '96: You asked the question which brought out that fact; but the amendment proposed is merely that it need not necessarily be the Secretary who shall represent his Club on the Council, but that the President of the Club may designate some one to represent his Club on the Council.

F. E. GAVIN, '73: I will withdraw the motion for the present.

THE PRESIDENT: Gentlemen, you have heard the amendment. Has it received a second?

(The motion was seconded and carried).

E. M. GROSSMAN, '96: The next is the amendment of Article VII, having to do with scholarships, and that is suggested by the Scholarship Committee in their report:

"Amend Article VII, Section 6, of the By-Laws by striking out sub-section (g) and by inserting in lieu thereof the following:

"To apply income not otherwise specifically provided for, either (1) toward the support of present or new scholarships, or (2) where a regular scholarship is not available toward loans to deserving men already in the University or about to enter the University; or (3) to add such income to principal funds. Any loan shall be secured by a form of note expressing the intention of the recipient to repay the loan, and shall be subject to the approval of the President and Treasurer upon recommendation of the Scholarship Committee."

The change here is granting authority to the Scholarship Committee to make loans if they see fit to deserving men already in the University or about to enter the University. I move the adoption of that amendment.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: There is an amendment to Article X, Section 1; that has to do with the By-Laws, and we propose to add these words:

"These By-Laws may be temporarily suspended by the unanimous vote of those in attendance at any regular meeting," so that said Section 1 of Article X when thus amended shall read as follows:

"These By-Laws may be amended by a majority vote of the constituent Clubs, provided at least one-half of them vote in favor thereof, and provided notice of the proposed amendment shall have been mailed to them at least twenty days prior to the taking of the vote. These By-Laws may be temporarily suspended by the unanimous vote of those in attendance at any regular meeting."

I move the adoption of the amendment.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: Amend Article VI, Section 1, paragraph (d), third sentence, and for the words "Division of Education" substitute "Graduate School of Education." The language used by the Committee in the proposed By-Laws is not accurate enough in that respect, and I move the words "Division of Education" be stricken out, and that there be substituted therefor the words "Graduate School of Education."

(The motion was seconded and carried).

E. M. GROSSMAN, '96: And that there be added to the proposed By-Laws the following para-

graph, being paragraph (e) of Section 1 of Article VI.

"(e) On Publicity, a committee consisting of representatives of constituent Clubs and such other members as the President may appoint, to coöperate with the office of the Secretary to the Corporation in the dissemination of news and information about the University."

I move the adoption of that amendment.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: I now move the adoption of the report of the Committee as thus amended.

(The motion was duly seconded).

MURRAY SEASONGOOD, '00: Are you overlooking the suggestion about the Schools and Scholarships Committee?

E. M. GROSSMAN, '96: A resolution was offered here and adopted a little while ago, referring to this Committee the question: "Shall we amend the By-Laws so as to provide that the Scholarships Committee shall disseminate news in the schools concerning entrance examinations?" I move the adoption of that amendment to the By-Laws.

F. W. BURLINGHAM, '91: I am entirely willing to have this matter defined, but my point is that the function as he has expressed it there should be left with the Schools Committee instead of being transferred; since, when it is transferred, it will probably mean the necessity of a second auxiliary Scholarships Committee in the local Clubs. In other words, the Schools Committee should get in touch with the schools, and they can, as part of their regular function, which we have outlined, take over the question of coöoperating with the local Scholarship Committee.

I should be against the amendment as suggested by Mr. Seasongood, but I should be in favor of exactly what he has stated, with the exception of furnishing information to the constituent Clubs. Will this require the creation of an auxiliary Scholarship Committee, or are you going to give it to the Schools Committee as a specific function? They are claiming, and it is the fact, that the work will grow very slowly if you are going to make a national educational movement of it. But here is a function which can be well exercised.

F. L. ALLEN, '12: I don't understand that the suggestion would prevent a Scholarship Committee from receiving such information from the University and putting it out. If the Schools Committee is non-existent in the Clubs, the Scholarship Committee is on the job, showing men applying for scholarships where information about entrance requirements may be had. If you have a Scholarship Committee, it is on the job and ready to receive that information.

F. W. BURLINGHAM, '91: But those Commit-

tees would necessarily coöperate where there is a Schools Committee, hand in hand. The Schools Committee becomes one arm of the Scholarship Committee's work. When you want to put something specific out, if you have a Schools Committee, that Committee will go at it.

MURRAY SEASONGOOD, '00: I should rather concur with Mr. Allen that the work is properly that of the Scholarship Committee, because they are going to find the boys who get the scholarships, and the most natural inquiry is, what are the requirements for admission?

Taking it as a matter of exegesis, it does not strike me as at all sound to say that the duties of this Schools Committee shall be to assist constituent Clubs to establish cordial relations with the primary and secondary schools of the country so that the University and its Division of Education may be of the greatest service to the cause of national education, and then go on to say that the greatest service to the cause of national education is telling the boys to go to Harvard.

That may be so, but there would be a great many in the local schools throughout the country who will not agree with that, and I think that to assign the duty of sending out entrance requirements to a committee whose object, as expressed in the Constitution, is to benefit the cause of local general education will not accomplish the purpose.

So, notwithstanding the ideas of the founder of the Committee, I adhere to my former view. I should like to let the Scholarship Committee disseminate information to the local Clubs, and let them handle it, each Club in the way it thinks best.

THE PRESIDENT: Kindly state the original motion.

E. M. GROSSMAN, '96: The motion is that the resolution submitted by the Schools Committee this morning, and referred to this Committee, be adopted.

(The motion was seconded and carried).

E. M. GROSSMAN, '96: I now make the motion that the Constitution and By-Laws as proposed by the Committee, and as amended this morning, be adopted.

(The motion was duly seconded).

F. E. GAVIN, '73: I desire to amend the Constitution by striking herefrom the provision that a Club may be represented by a proxy when it has no member present at the meeting of the Council. I do not see any good reason why a privilege of that kind should be granted, or why any Club which does not send a member should have a vote at the meeting, to be exercised by some member of some other Club.

STEPHEN W. PHILLIPS, '95: I heartily second Mr. Gavin's recommendation. I have attended a good many of these meetings, and it seems to me that there are a certain number of large Clubs

which are always represented. There are a certain number of other Clubs which are, as the Treasurer has shown, sometimes very active and take a great deal of interest, sometimes more or less dormant; during that period of activity, when these Clubs are interested to the extent of sending a delegation, we ought to have full and adequate right to share in the discussion. I should be very sorry to see the active Clubs which are sending men here voted down by a number of proxies from the dormant or semi-dormant Clubs. It seems to me that that is the only question to consider. If they are not going to get enough proxies to overshadow the active Clubs, it does not make any difference; if they are merely going to be two or three proxies strong, it will not make any difference in the final vote, and the thing is not worth doing. If, however, enough proxies are obtained from the dormant Clubs, and they could be voted here, it would raise a distinctly bad feeling among the members who came here to feel that they were out-voted by a more or less postal canvass for proxies. It seems to me that, inasmuch as the working policy of the Association should be left in the hands of the active Clubs which show interest enough in the particular year to send some delegate, this should not be attempted at this time.

EDWARD H. LETCHWORTH, '02: I think it is a hardship to deprive a small Club from representation at this meeting simply because it has no member who is able to afford the expense of the trip, which may be a long one, to attend the meeting. The proxy will not be given to some outsider, but will be given to some Harvard man who is going to be here; the result will be that the men who are here will vote not only for their own Clubs, but also for the Clubs which cannot afford to have a representative come. In order to make this annual meeting thoroughly representative, we want to have the largest possible proportion of our constituent Clubs represented and voting. If they cannot be represented by one of their own members, why not allow them to be represented by some other Harvard man whom they themselves select, and to whom they may give a proxy to represent them? I think it would be unfair to the smaller Clubs which are located at a distance from the place of meeting, and I think it would tend to change the representative character of our meetings, if we do not allow a Club to have representation by proxy.

MERRITT STARR, LL.B. '81: I also regret to find myself differing from Brother Gavin. He and I have travelled together, and have attended many meetings, and I shall take the liberty of referring to one of the early occasions when we travelled together. He and I were delegates to the second national Republican convention, which met in Chicago in 1860. When we got there we found there were a lot of Republicans out

in Oregon who wanted to be represented in the Republican convention, but they had not had money enough to send a man around Cape Horn to New York, and from New York to Chicago, in order to represent them, and so they had to send, instead, letters in advance to Horace Greeley in New York, asking him to attend the Republican convention at Chicago in 1860 and be admitted as a delegate from the Republican state, Oregon. It made Oregon a Republican state, when men like Baker and Mitchell and Lane kept Oregon in the Republican column. I don't want to hurt the feelings of my political colleagues here, but it worked well. (Laughter).

I think that the Club in San Antonio, wanting to be represented at Boston next year, might like to send a letter to Grossman or to Markham, or some other man in St. Louis, and ask him to represent them in Boston, and instruct him to send back a letter reporting the actions of that meeting of the Associated Harvard Clubs. I believe it will put life into the Harvard Club of San Antonio to be represented that way, and I think the recommendation of the Committee is a desirable one and ought to prevail.

E. M. GROSSMAN, '96: Bear in mind, gentlemen, that the By-Laws provide that no individual can hold the proxy of more than one Club. There is nothing like gathering proxies up and trying to "put something over."

F. E. GAVIN, '73: Just a word of personal explanation, and to show that my friend Starr's logic and good judgment is not any better than his recollection: In 1860, while he may have been attending the Republican convention, I was helping to nominate a governor.

MERRITT STARR, LL.B. '81: And he got licked.

F. E. GAVIN, '73: Yes, but he stood for the Union when the war came on, just as we did.

THE PRESIDENT: We will now vote on the amendment to strike out the provision for proxies. All those in favor will please say "aye;" contrary minded, "no."

(The motion was lost).

THE PRESIDENT: We will now vote on the motion to accept the revision of the Constitution. Those in favor of the resolution to accept the new Constitution and By-Laws will please say "aye;" contrary minded, "no."

(The motion was unanimously carried).

FREDERICK C. THWAITS, '93: May I be permitted to speak?

THE PRESIDENT: Yes.

FREDERICK C. THWAITS, '93: The only remark I wanted to make was this: One of the clauses provided for the appointment of a Committee on Publicity, as I understood it. I wanted to know whether it was the purpose of this Committee on Publicity to have press reports go out to the papers throughout the country, in the way of a general campaign of publicity which might de-

velop into large headquarters and a number of employees and offices. I have seen this publicity carried on in various matters like the Red Cross during the war to a very extreme degree. It seems to me it would be very unfortunate for us to establish a press bulletin throughout the country and issue it every week from Harvard. I think we can get enough publicity without that.

**THE PRESIDENT:** I am going to refer you to Mr. Allen, who is Chairman of the Committee on Publicity. The Associated Harvard Clubs has had a Publicity Committee which has been in operation for some time, and Mr. Allen will be

able to give you the details about that matter.

**STEWART SHILLITO, '79:** I wish to offer a resolution, on which I ask for a rising vote:

**"RESOLVED:** That the Associated Harvard Clubs give a rising vote of thanks to the Harvard Club of Milwaukee, its officers, and committees, for their warm hospitality, and for the completeness of all their arrangements for the reception and entertainment of the delegates to the twenty-third annual meeting."

(The motion was seconded and carried, and the rising vote of thanks given).

(The meeting was adjourned to 1.30 P. M.)

### Afternoon Session, June

**THE PRESIDENT:** The chair will recognize Mr. Follansbee.

**MITCHELL D. FOLLANSBEE, '92:** Mr. Chairman and Gentlemen: While we are meeting here in Milwaukee, I think it will be of interest to the members of the Harvard Clubs to know that Milwaukee-Downer College, a large college for women, situated near Milwaukee, last month elected Miss Lucia Russell Briggs of Simmons College, Boston, a daughter of Dean Briggs of Harvard, as its President. It would be a graceful thing for our Clubs to take some notice of this election. I move, therefore, that the following message be sent to Milwaukee-Downer College, and that a copy of the message be sent to Miss Briggs:

"To the President of Trustees,  
Milwaukee-Downer College.

"Dear Sir:

"The Associated Harvard Clubs have learned with deep interest that Milwaukee-Downer College has just elected as its President Miss Lucia Russell Briggs, a daughter of Harvard's own Dean Briggs.

"We, the members of the Associated Harvard Clubs, now assembled in convention in Milwaukee, ask the privilege of offering our greetings to Milwaukee-Downer College and our congratulations that it has chosen as its leader one whose work stands for thoroughness, for high scholarship, for high ideals.

"We offer our congratulations to Miss Briggs that so worthy a college has sought her effort in this splendid field of the Middle West. May her coming to Milwaukee prove another bond between the colleges of the East and the West."

(Applause).

(The motion was seconded and unanimously carried).

**THE PRESIDENT:** I will ask Mr. Batchelder of the New England Federation of Harvard Clubs to say a few words.

**N. H. BATCHELDER, '01:** Mr. President: The New England Federation is to hold a summer

outing in Newport in July, the week-end of the 15th, 16th, and 17th. We very cordially invite Harvard men from every part of the country to come to that meeting. The exact details are not settled, but the general situation is that, through the courtesy of the trustees of St. George's School, we shall have our headquarters at the School, on a beautiful sweep of land overlooking the sea. The program will run from Friday until Sunday morning. There will be good speakers, some we hope of national reputation as well as speakers from the University (Laughter). Others of national reputation, besides, of course, those from the University. Through the generosity of St. George's, the registration fee will be only \$5, and that will cover every expense. Please remember it will be from Friday night, July 15, until Sunday morning, July 17. Accept this as a cordial invitation, and tell Mr. Talbot you are coming, and pass it on to your friends.

**THE PRESIDENT:** Gentlemen, I thank Mr. Batchelder for his very kind invitation on behalf of the New England Federation of Harvard Clubs, and I strongly commend it for your consideration. An opportunity of getting in and out of Newport, R. I., for \$5 should not be missed. (Laughter).

The next order of business is the joint report by Mr. Wadsworth, as Chairman of the Harvard Endowment Fund and as President of the Harvard Alumni Association.

**ELIOT WADSWORTH, '98:** Gentlemen, the double part of this report does not amount to very much, because a printed report from the Alumni Association appeared in the supplement to the BULLETIN, and I am not going to say much in addition about the Alumni Association. I do want to emphasize the fact that we now have permanent headquarters in Cambridge, in Wadsworth House. We are going to try to bring the Appointment Office into that building and make it a centralized point for alumni activities, so that when a man goes out there either by motor, if he can afford it, or in the subway, he lands right there

at the Alumni office; and we plan to have in that office complete information about the University—all the catalogs, information about courses, and whom the fellows should see, if they have boys on probation or otherwise in difficulties. We want the men who go on there to look the College over, with the idea of sending their boys to Cambridge, to be referred to this office by the alumni and we will have men there who will see that they are very completely instructed in the benefits of Harvard education. It will really be a clearing house of general information.

There is one other point that I think may be of interest, and that is in connection with this postal ballot we discussed this morning. I am going to take the liberty of running over here the geographical distribution of the votes which were cast at the last election.

The total vote was 5,733, out of a possible total vote of well over 30,000, which is discouraging to a certain extent. This is the distribution:

<i>State</i>	<i>Valid ballots received.</i>
Alabama	5
Arizona	5
Arkansas	5
California	138
Colorado	30
Connecticut	128
Delaware	9
Washington, D. C.	114
Florida	9
Georgia	16
Idaho	4
Illinois	242
Indiana	30
Iowa	36
Kansas	13
Kentucky	11
Louisiana	13
Maine	61
Maryland	43
Massachusetts	2,437
Michigan	45
Minnesota	63
Mississippi	2
Missouri	88
Montana	8
Nebraska	14
Nevada	3
New Hampshire	81
New Jersey	103
New Mexico	1
New York	1,164
North Carolina	17
North Dakota	5
Ohio	181
Oklahoma	4
Oregon	30
Pennsylvania	255
Rhode Island	87
South Carolina	5

South Dakota	6
Tennessee	6
Texas	22
Utah	11
Vermont	12
Virginia	17
Washington	38
West Virginia	13
Wisconsin	38
Wyoming	1
Canada	27
Belgium	1
Bavaria	1
Cuba	5
England	7
France	8
China	1
Hawaii	6
Mexico	5
Monaco	1
Porto Rico	2
Virgin Islands	1

Total Valid Ballots	5,733
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This enumeration will give you a little idea about the interest that is taken by the men throughout the country in this election. All they have to do is to fill out that ballot, sign their names, and put it in an envelope which is all addressed. It is rather discouraging as to the interest we take, both in New England and far away.

#### The Endowment Fund

Now, as to the Endowment Fund:

The status of the Fund on April 30, 1921, was as follows:

Total subscriptions	\$13,788,134.13
Total payments	8,565,790.31

Leaving to be collected	\$ 5,222,343.82
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In other words, we have a very substantial proportion of the Fund in cash.

The Endowment Fund campaign, which was revived last autumn, has completely changed the figures reported here last year. I will point out some of the many changes. For one thing, we had no classes which had subscriptions from 100 per cent. of their members last spring. Now we have eight classes, every member of which has given to the Fund.

The largest subscription by one class comes from 1898, the amount being \$691,406.17. Last year, the largest subscription by a class was from 1892, the amount being \$610,308.50.

Of the classes numbering less than 100 surviving members, which list includes all the older classes up to '76, the greatest amount subscribed comes from '75—\$188,96; the second largest subscription was from '73—\$145,470.

On the basis of percentage of living members

who have subscribed, we can award no blue ribbon. There is a dead heat in the contest at 100 per cent., involving the classes of '50, '52, '53, '54, '57, '58, '62, and '65, all scoring 100 per cent. No way of running off this dead heat has yet been suggested.

There is an old expression I have heard sometimes, that "just because a man goes through college, college does not go through the man."

From '77 to '90, the class of '89 gives the largest subscription, the amount being \$408,173. On a percentage of givers, the class of '89 also carries off the honors with 94.6 per cent. From 1891 to 1900, the class of '98 gives the largest subscription, the amount being \$691,406.17. On a percentage of givers, the class of 1891 leads, with 94.7 per cent. From 1901 to 1910, the class of 1902 gives the largest subscription, the amount being \$398,456.51; and on a percentage of givers the class of 1903 makes the best showing at 95.4 per cent. From 1911 to 1920, the class of 1915 gives the largest subscription, the amount being \$271,510.98; and on a percentage of givers, the class of 1911 is far ahead of all competitors, with 93 per cent.

The total subscriptions received number 23,352, of which 1,450 come from non-Harvard donors.

Last year 58 per cent. of all the College classes had contributed. This figure now stands at 74.2 per cent. That figure is just about the figure reached by Princeton in their campaign, which was very intensive.

The campaign carried on by classes last autumn, pushed energetically by class committees, has brought about this great improvement in results and added nearly \$1,500,000 to the Fund. In the campaign carried on by the undergraduates under the auspices of the Student Council, 1,871 men subscribed, and the total amount pledged was \$66,364.66.

We could hardly have had a worse time than last autumn for a campaign. If conditions had been normal, I believe we could have reached our goal. As it is, we are nearly \$1,500,000 short of the amount asked. There is no plan for a renewal of the campaign, but the Fund office must remain open for the collection of future installments for at least three years, and it is still the hope of the Committee that sometime, somehow, we may complete our task of providing Harvard University with \$15,250,000.

The financial statement of the Endowment Fund follows:

#### PLEDGES TO APRIL 30, 1921, INCLUSIVE:

Unrestricted Subscriptions,	\$12,148,162.72
Restricted Subscriptions,	1,639,971.41
Total Subscriptions,	\$13,788,134.13

#### CASH RECEIVED TO APRIL 30, 1921, INCLUSIVE:

Cash—unrestricted,	\$91,343.12
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Remittances to Treasurer—unrestricted,	7,254,779.15
Remittances to Treasurer—restricted,	1,214,399.29
Misc. Income Remittance to Treasurer,	4,004.28
Cash—Miscellaneous Income,	1,264.47
<b>Total Payments,</b>	<b>\$8,565,790.31</b>

#### NUMBER OF SUBSCRIBERS AND THEIR STATUS:

Unrestricted Subscribers,	22,914
Restricted Subscribers,	438

Total,	23,352
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Of the 23,352 subscribers about 1,450 are non-Harvard.

Approximately 66 2-3 per cent. of the amount pledged has already been paid.

#### UNDERGRADUATE CAMPAIGN:

Number of Subscribers,	1,871
Amount Pledged,	\$66,364.66
Amount Paid,	14,232.41

The figures of the undergraduate campaign are, of course, included in the regular Harvard Endowment Fund totals.

#### APPROXIMATE ANALYSIS OF SUBSCRIBERS.

Harvard College Men,	17,482
Professional School Men,	4,420
Non-Harvard Donors,	1,450
<b>Total Subscribers,</b>	<b>23,352</b>

#### CONSOLIDATED HONOR ROLL.

##### First Twenty Classes in Enrollment.

Class	No. of Living Members	No. of Subscribers	Amount Pledged	Per cent. of Members who Subscribed
1850	1	1	\$20,050.00	100.
1852	2	2	25,557.60	100.
1853	4	4	5,055.00	100.
1854	1	1	255.00	100.
1857	3	3	7,600.00	100.
1858	8	8	1,690.20	100.
1862	16	16	3,312.40	100.
1865	20	20	24,681.25	100.
1908	678	647	528,238.03	95.4
1891	302	286	245,046.80	94.7
1889	244	231	408,173.00	94.6
1911	619	576	124,487.89	93.
1900	577	524	362,829.34	90.8
1898	498	449	691,406.17	90.1
1887	212	188	197,131.73	88.6
1890	272	236	290,153.98	87.6
1917	588	488	87,652.13	83.3
1872	54	44	54,395.00	81.4
1912	556	450	103,719.61	80.9
1870	59	47	28,963.16	80.

## ASSOCIATED HARVARD CLUBS

CONSOLIDATED HONOR ROLL.  
First Fifteen Classes in Amount.

Class	No. of Members		Amount Pledged	Per cent. of Members Subscribed
	Living Members	Subscribers		
1898	498	449	\$691,406.17	90.1
1892	356	281	669,555.96	78.9
1897	541	393	465,332.57	72.6
1889	244	231	408,173.00	94.6
1899	612	465	399,112.97	75.9
1902	645	472	398,456.51	73.1
1901	662	729	394,345.89	79.9
1905	683	430	391,195.93	62.9
1900	577	524	362,829.34	90.8
1896	492	301	321,396.60	61.1
1904	700	541	297,172.63	77.2
1890	272	236	290,153.98	86.7
1915	648	509	271,510.98	78.5
1877	127	96	269,166.94	75.5
1907	657	515	260,904.53	78.3

Now, the difficulty of financing the College is well known to us all. We have been told about it often enough, and there has been a very strong movement in favor of getting up some kind of an Alumni Fund, which has already been talked about here.

We have been through a period, you might call it, of exhortation in this country. In the last three years we have been exhorted to do everything, from giving money to a college in Zanzibar, to being kind to animals; it is something new every week, and we are all thoroughly tired of it. Our soles are worn out by the attempts to get up the necessary financial sympathy. I have a feeling that one reason we are so tired of it is that we are asked in these campaigns, one after another, to give to something that we do not take any interest in, and that we have never heard of, perhaps; or something about which some individual whom we know writes us a personal note or comes to us. We are expected, as good citizens, to do something; but it is not worth helping, in my opinion, if you want to call it charity. I think what a man really likes to do, when he gives money, is to give it where his sympathy is, and where he is interested. For that reason I am confident that in this campaign, hard as it has been, (we have certainly exhorted the Harvard alumni; we have worked very hard), we have not alienated one Harvard man from the College by doing it. The reason is that we all know what the College is doing, and we appreciate it. It comes into our lives in some way almost every day.

When we hear of the success of a Harvard man, and learn that he is going ahead and keeps some important permanent position, it is a pleasure to watch that man. It is particularly a pleasure to watch the progress of the College itself. We

come to meetings like this, and we really take a great interest in alumni affairs, and it is for that reason that I am particularly optimistic about the possibility of the Alumni Fund, to which we will all give every year anything from a dollar up, and which will put in the hands of the Corporation every year a certain amount of money without any strings tied to it. They can do anything with it, build a building, or raise salaries, or do anything. It will keep them from having to face every year this terrible destitution which they are constantly fighting. So that I should like to say, as part of this report of the Alumni Association, that the Directors and all the members, whenever they have talked about the matter, have shown that they are very much interested in getting the Alumni Fund started. We hope that this meeting of the Associated Harvard Clubs will give it the strongest kind of an endorsement, and then the Clubs will pitch in, just as they did on the Endowment Fund, and make it succeed. We ought to raise a very considerable amount of funds regularly to send to Cambridge and keep the University going ahead, perhaps not so fast as we should like to see it go, but constantly improving and expanding. I hope very much we shall take suitable action.

#### The Harvard Fund

**THE PRESIDENT:** The next order of business is the report of the Committee on Service to the University. This report was published in the supplement to the BULLETIN on page 11. I might say, in conjunction with this report, that it is made by a committee of 60, of which G. Cook Kimball, '00, is Chairman; Morton D. Hull, '89, B. H. Dibblee, '99, Percy S. Straus, '97, and Landon Thomas, '09, are Vice-Chairmen; the other 55 men were chosen as members of this Committee on account of their wide experience and standing in the particular localities in which they live. The report, which it is not necessary to read, but which perhaps I can summarize for you, coincides with the report made by the Directors of the Alumni Association, in that it recognizes a permanent Alumni Fund. This fund has been one of my pet ideas. During this past winter, Mr. Wadsworth, Mr. Perkins, and I have been touring the country, visiting various Harvard Clubs, and my sole topic of conversation has been the theory of an Alumni Fund. Some men prefer to call it the "Harvard Fund." Objection is made to the name "Alumni Fund" on the ground that a good many men might feel that, as they did not receive degrees, perhaps they were not included in the alumni body; and it has been suggested that the fund be called the "Harvard Fund," which would be an all-embracing term, and would take in all Harvard men and anybody else who wanted to come in.

The general plan of it, to those of you who have not read the report, is this: That a large number of small contributions would be collected annually from Harvard men; one man would give a dollar a year, another man would give \$5 a year, a third man would give \$50 a year, a fourth man \$100, and some men \$500 a year, and a few perhaps \$1,000 a year. There would be no definite pledge. A man would put his name down and state his intention to give this money. He would not bind himself for the years to come, and would not bind his heirs; but every year he would get a bill from a permanent organization which would remind him that his \$10 or his \$5 or his \$25 was due, and I think he would pay that bill, because it would be an easy thing to do; no hardship; and it would become a habit; and once having established the habit, he would hate to give it up.

The same thing has been done by other colleges. Yale has had a fund which has been going on for 30 years. The Yale plan has been to do it by class agents, and the class agent has his classmates to fall back on. The difficulty of that plan is that, in the first place, there is no permanent organization giving full time to the fund; in the second place, the class agent in Pittsburgh writes to his classmate in Honolulu, and does not get that personal contact that the geographical scheme provides. Last year Yale raised \$640,000. I have had a dream that we could do as well with an Alumni Fund, or the "Harvard Fund", if we called it that, as was done in the Endowment Fund.

The Endowment Fund pledges were secured from 21,000 men out of some 36,000. It seems to me not impossible to collect a small sum of money annually from at least 20,000 men. I believe it will take a few years to get it established, but, by pushing it, I believe we should have no difficulty whatever in collecting \$50 a year, on an average, from 20,000 men. That is \$1,000,000 a year, and that is 5 per cent. on a \$20,000,000 endowment. We certainly could not go out again for a great many years and ask the graduates of Harvard College or Harvard University to put up \$20,000,000, because that is too great a hardship; but it would be our endeavor to make the annual contribution so small that it would not interfere with other commitments.

This plan has been recommended by the Committee on Service to the University. It has been recommended by the Directors of the Harvard Alumni Association. The Harvard Alumni Association appointed a committee of three, an Organization Committee, to bring in a detailed report of ways and means and suggestions for operating this plan. That Committee will, of course, consult with the Corporation and the Overseers, and the other people in authority

at Cambridge, before coming to any definite conclusion.

I hope this report of the Committee on Service to the University of the Associated Harvard Clubs will be approved, and that the Clubs can join with the Alumni Association and carry this thing over. Do I hear a resolution of approval?

E. M. GROSSMAN, '96: I desire to offer the following resolution. This resolution was read before an informal meeting of the Council last night, and again before the Council meeting at noon today, and it has the approval of the Council. The Council recommends that it be adopted here:

"RESOLVED:

"That the report on an Alumni Fund submitted by the Committee on Service to the University be approved;

"That the President of the Associated Harvard Clubs appoint a Committee of three to coöperate with the Alumni Fund Organization Committee appointed by the Alumni Association;

"That these Committees proceed to recommend to the Corporation the establishment and organization of a permanent fund for Harvard University, under the terms set forth in the report of the Committee on Service to the University and in the report of the Alumni Association on the Alumni Fund.

"BE IT FURTHER RESOLVED:

"That the Committee of three appointed by the President of the Associated Harvard Clubs should confer with the Committee appointed by the Directors of the Alumni Association with particular reference to the name of such proposed permanent fund, it being the opinion of many members of the Associated Harvard Clubs that the title "Harvard Fund" would be more serviceable than the title "Harvard Alumni Fund", in that the title "The Harvard Fund" would embrace all men who have had any connection with Harvard, whether or not they are alumni."

I move the adoption of the resolution.

(The motion was duly seconded).

THE PRESIDENT: All those in favor of the resolution will please say "aye"; contrary minded, "no".

(The motion was unanimously carried).

THE PRESIDENT: We are now to have the pleasure of hearing from President Lowell.

(President Lowell here addressed the delegates, but, according to custom, his remarks were omitted from the stenographic record).

THE PRESIDENT: Gentlemen, I am sure we are all very grateful to President Lowell for giving us this most excellent discourse on the situation. Unfortunately, he is obliged to run away and catch a train in order to get back to Cambridge for his other engagements there.

When we were in Washington we had an address by Dean Donham of the Graduate School

of Business Administration. I hope that as the years go on we shall, every year, hear from some of the Graduate School men. We are now going to have the pleasure of hearing from Dean Hughes of the Engineering School.

**DEAN HUGHES:** It is a great pleasure to be here, and I appreciate very much the opportunity to tell the Associated Harvard Clubs a little about our newly organized School.

You know that in 1914 the Corporation made an agreement with the Massachusetts Institute of Technology, and by that agreement teachers of engineering and mining and all their equipment were moved to the Institute. About three years after that agreement was made, the Supreme Judicial Court of Massachusetts decided that it was not legal, and for about a year we tried to make some arrangement to coöperate with the Institute that would satisfy everybody concerned. It was evident that we must have an independent school, controlled entirely by the University, but there did not seem to be on the face of it any reason why some real coöperation could not be reached. But we failed entirely.

In 1918, the Corporation organized a new Engineering School, and in the fall of 1919 we began the work. The old Engineering School in 1914 had been a graduate school, open only to graduates of technical schools; but the new School is both undergraduate and graduate. In fact, the requirements of the McKay will, upon which we depend primarily for our funds, indicated that this was a necessity. We have now in the School three divisions of work: Engineering, which includes mechanical, electrical, civil, and sanitary engineering; mining, which includes mining and metallurgy; and industrial chemistry.

#### The Engineering School

I am going to tell you very briefly, not in too much detail, I hope, about the way the work is organized and some of our ambitions, and to point out particularly the new plans of instruction which we have recently inaugurated.

We now have four-year undergraduate programs of study leading to the degree of Bachelor of Science, with the department of study designated. Then we have five-year undergraduate programs, combining engineering and business administration, leading to the degree of S.B. in engineering and business administration. Then we have the specialized graduate courses, opportunities for research in all departments of study, leading to the Master's or Doctor's degree.

The four-year programs are planned to give such fundamental training as young men are expected to have when taking up work in one of the several main fields of engineering, such as mechanical, electrical, or civil. In the engineering programs the work is alike for at least three years; the last year is devoted chiefly to one of

the principal fields of engineering. But over-specialization, and routine vocational training as a substitute for fundamental instruction, are definitely avoided. For example, a student is trained as an electrical or a mechanical engineer, but not during the four years as a specialist in electric railways or steam turbine design.

The aim of all instruction in the School is, first of all, to teach men to think rather than to cram their heads with facts, however useful these may be; to provide the student with a broad, sound foundation upon which he can safely build,—not to build the entire superstructure. By this is not meant that the practical applications are neglected, and that it is a "high-brow", theoretical instruction which is of little interest to the student and from which he gets nothing definite. Quite to the contrary, enough of the practical applications are supplied to make the work interesting and to demonstrate its usefulness. But it is not possible to cover all applications, and it is important that a student should have such a thorough grasp of fundamentals that he may apply them not only to familiar conditions, but also to new problems. In short, it is hoped to train men to be real engineers, leaders in their profession, not handbook engineers. The greatest need of the engineering profession today is for men of that type. It cannot be hoped that all the students will be of the first quality, but it is expected that they will at least acquire a habit of mind which will not only influence their engineering work and make them better engineers if they continue in their profession, and help them to avoid the common habit of loose thinking which is found in every branch of human activity, but will also make them better citizens. The aim is to develop above everything else the habit of clean, straight thinking; and that means character, resourcefulness, and power.

The requirements for admission to the School are the same as for Harvard College and both are administered by a common committee.

The first two years of all programs are made up of the mathematics and sciences which are the necessary preparation for the work which follows, and as much general study as time permits. All these courses are offered in the College and count toward its degree. It is possible, therefore, to transfer from the College to the School or from the School to the College at the end of one or two years without loss of time; and a College graduate, if he has selected his courses with that end in view, can enter the Engineering School as a third-year student and fulfill the requirements for an engineering degree in two additional years which are given over wholly to professional studies.

This sharp differentiation between the first two years of general study and the last two years of professional study is made for several reasons:

To give students as much College life as possible during the early years of their course; to encourage them to take an extra year of general studies and if possible to graduate from College first, for a broad foundation is especially important to men who are pursuing a technical career; to give them varied contacts during the early years and to help them to find out what they are fitted to do, with a chance to change their plans without serious loss of time; to have the students feel that when they enter the third year they become students in a professional school, such as the Law School, and their interests, their work, all center in the study of engineering; and to make the third and fourth years attractive to graduates of colleges who wish to study engineering in a professional school.

Graduate study and research are recognized as indispensable to the development of the School, and they have a large place in its plans and activities. It is fair to say that most of the long strides which have been made in the development of our basic industries are the result of research. It makes no difference whether it be called engineering research or scientific research. There is no real line between pure science and applied science. If applied science is taught in such a way that it is not pure science, it is not science at all; and if pure science is taught without reference to, or interest in, its applications, it is not effective. The School has the personnel and the facilities to carry on graduate study and research in all its departments, and in some departments these activities are already highly developed.

During the year two important educational enterprises have been started in the School, namely, industrial coöperation and the five-year courses combining engineering and business administration.

Industrial and engineering enterprises require the services of large numbers of scientifically-trained men. Their problems are complex and exacting, both from the scientific and the administrative standpoint.

Many positions, called technical, demand a high order of administrative ability; and in many fields of business, administrative positions require a thorough knowledge of the scientific principles on which the enterprises are based.

Highly-trained technical and research men are always in demand; for them the normal education is the regular engineering course, followed by specialized study. Many men, trained as engineers, fill the highest executive positions; and administrative officers without technical training have acquired by experience and by private study the scientific knowledge required in the positions. But training in both business and engineering is a double asset to a young man.

Some young engineers have neither the apti-

tude nor the special ability for a strictly scientific career; and some are ambitious to take up administrative work. In any case, the number of high technical positions, though large in the aggregate, is relatively small in comparison with the number of graduates. The majority of them must face the alternative either of filling routine positions, or of qualifying themselves definitely for administrative positions. Young engineers, as a group, should be better equipped to establish themselves firmly in the industrial world; the young man whose duties are strictly technical too often finds himself in times of industrial depression the first to be discharged and the last to be re-employed.

The Faculty has sought to meet the needs of industry and to present its opportunities to students in the following ways: (a) by adding a few but important business courses to the four-year programs; (b) by emphasizing the economic aspect of the engineering subjects without reducing the scientific content; (c) by establishing coöperative relations with industrial and engineering organizations whereby students may obtain practical experience; (d) by establishing five-year programs combining both engineering and business administration.

During the period between the end of the second year and the beginning of the fourth year, our students may obtain at least six months' experience in industrial plants, public service companies, and engineering and contracting firms. Time for this work is found by a re-arrangement of the courses of the third year, by the use of one whole summer vacation and part of another, without increasing the number of years required to obtain a degree, and without diminishing the class-room instruction. This outside work is systematically arranged and supervised by an officer of the School who places the students in the outside plants, follows up their work there, and, in general, coördinates the outside activities with the class-room instruction.

The object of the practical training is primarily to place students in personal contact with the problems of industry. The students naturally become familiar with the tools and machinery of production, and may acquire some skill; but this is of secondary importance. This work is not intended to train skilled mechanics, but to enlarge the students' experience; to broaden their vision; to increase their understanding of, and sympathy with, the problems of labor; to teach them something of the practical side of industrial problems, both technical and executive, and of the limitations which practice imposes on theory; and to stimulate their interest in class-room instruction.

The plan provides an opportunity for students to begin their adjustment to practical conditions under favorable circumstances at a formative

period in their career, and at an age when the shop-workers are likely to look upon them as fellow-workers. Furthermore, the close relation set up between the School and the industries is of value both to instruction and to practice.

The danger of sacrificing fundamental instruction to the practical outside experience is ever present and must not be overlooked. Under the plan that has been operating successfully for the last year, we are sacrificing nothing in class-room work, in standards, or in the amount and quality of our laboratory instruction. On the contrary, our teachers are heartily of the opinion that the class-room work has been stimulated and improved.

Our curriculum, as it is printed, does not in many respects look very different from that of other high-grade technical schools, but we do, in fact, maintain unusual standards of excellence, and we do not mean to sacrifice these for the outside experiences, no matter how valuable they may be. We realize constantly that the chief and special business of our School is to teach the fundamentals upon which the students must base their professional work; and if at any time we find that this industrial outside work is lowering our standards or interfering with our class-room work, we shall not hesitate to abandon it.

The need for business training is recognized by putting as much of this work as possible into the four-year programs and by establishing the industrial coöperative work. But four years is too short to give effective training in both engineering and business. Engineering graduates may, however, enter the Graduate School of Business Administration, and take a two-year graduate course of study. This combination of engineering and business, though admirable from an educational standpoint, requires six years, in addition to the time given by those who go through College first.

To meet the needs of those whose time is limited, the Faculties of the Engineering and Business Schools have planned and are now offering five-year programs which include: (a) on the engineering side, all the general and scientific training of one of the four-year programs; (b) the industrial coöperative work; and (c) on the business side (using the engineering training as a foundation) a well-rounded course of study in industrial management.

The first three years of these programs are the same as in the corresponding four-year engineering programs. The fourth and fifth years are to be devoted to concurrent instruction in engineering and business. Each Faculty gives its own special subjects, but the work as a whole is under the control of a joint committee representing the two Faculties.

The year added does not measure adequately the amount of business training needed, because

some of this work is included in the four-year programs, and because the background of engineering training permits more business training in a shorter time.

The business courses, all of which are given by the Faculty of the Business School, are so planned and conducted as to give students familiarity with business facts and principles which the beginner finds it difficult to get in his early business experience; and to give them the practice in dealing with business problems which is necessary for progress in business. There is no pretense of covering satisfactorily the technique and routine of the particular industries, since they can be acquired more effectively by actual business experience. The general principles underlying business and its organization are deduced so far as possible from specific facts and problems, rather than laid down dogmatically as rules for guidance. In short, the engineering student in these programs has the benefit of the instruction which has put the Business School into such an enviable position.

In five years a student who takes this combined program will have a complete four-year engineering training, and, in addition, the equivalent of a graduate course in business administration.

The School is well endowed. The late Gordon McKay, who died in 1903, left his entire estate in trust, the University being the chief beneficiary and the ultimate residuary legatee. From this endowment and from tuition fees the School already has sufficient income to maintain a superior teaching staff and excellent laboratories.

The buildings of the School are well adapted to its present needs and for considerable growth in numbers. Since the war the laboratories of mechanical, electrical, civil, and sanitary engineering have been entirely remodelled, brought up-to-date, and greatly enlarged.

The Faculty is made up of a large group of skilled teachers (over 20 men of professorial rank) whose past and present activities cover a wide range of teaching and practical experience. Few, if any, other Faculties include so many teachers of eminence, and the relation between the students and teachers is very close.

There is now at the University, indeed, an Engineering School where young men have the opportunity to obtain technical training of a very high order, and at the same time to participate in the life of the University and absorb its traditions and ideals.

The three great advantages which the School has are:

- (1) It is a department of a great University—not an isolated technical school.
- (2) It offers superior instruction.
- (3) It provides unusual opportunities for combining the study of engineering and business.

MERRITT STARR, LL.B. '81: We have been having a lot of statistics this afternoon. You mentioned that the time you made the agreement with the Institute you had a Faculty of eighteen. May I ask what your Faculty numbers now?

DEAN HUGHES: Twenty-five.

MERRITT STARR, LL.B. '81: And your undergraduates?

DEAN HUGHES: This is only our second year, and our third and fourth year courses are not filled up. We have 235 students this year, and there are about 100 men still in Harvard College who will probably go into the Engineering School at the end of two years. There are only about fifteen graduates this year.

THE PRESIDENT: I am sure we are all interested in Dean Hughes's talk about the Engineering School and its combination with the Business School. It seems to me that is a very excellent idea.

The Treasurer has an announcement to make.

THE TREASURER: I should like to announce that I have received a check for the dues of the Harvard Club of Indiana, and that I am still in a very receptive frame of mind for anybody else from Clubs that are financially inactive, and if there are any here, kindly step this way.

THE EXECUTIVE SECRETARY: The next thing in order is the report of the Council meeting at luncheon today. The Council voted unanimously and enthusiastically to accept the invitation to hold the annual meeting in 1922 as the guests of the Harvard Club of Boston. (Applause).

The Council also voted unanimously to leave the dues as they were before. (Applause).

The following Clubs were admitted to constituent membership in the Associated Harvard clubs: The Harvard Clubs of Andover, Mass.; Austin, Tex.; Bangor, Me.; Buenos Aires, Argentina; Houston, Tex.; New Haven, Conn. (Applause); Utica, N. Y.; Grand Rapids, Mich., announced previously as Western Michigan.

THE PRESIDENT: Next is the report of the Nominating Committee.

JAMES H. MCINTOSH, '84: Mr. President, the Nominating Committee unanimously recommend as officers for the ensuing year the following:

For President, E. M. Grossman, '96.

For Secretary, George A. Morison, '00.

For Treasurer, E. H. Letchworth, '02.

For Vice-Presidents: New England: Arthur Adams, '99; Eastern: Langdon P. Marvin, '98; Central: Charles T. Greve, '84; Western: E. P. Davis, '99; Southern: Henry U. Sims, LL.B. '97; Southwestern: Leighton Miles, '07; Pacific: Daniel B. Trefethen, LL.B. '01; European: James H. Hyde, '98.

I move the election of the persons whose names have been read, as nominated.

THE PRESIDENT: Gentlemen, you have heard the motion. Is it seconded?

(The motion received several seconds).

THE PRESIDENT: All in favor will please signify by saying "aye," contrary minded, "no."

(The motion was unanimously carried).

THE PRESIDENT: The chair will ask that the ex-Presidents please escort the newly-elected President to the platform.

The newly-elected President, E. M. Grossman, '96, was escorted to the platform by the ex-Presidents.

THE PRESIDENT: Three Harvards and three times three for Grossman.

(The cheers were led by the retiring President, and were followed by much applause).

PRESIDENT E. M. GROSSMAN, '96: Gentlemen, I don't know just what to say. Two years ago, I remember, I was very much impressed at the meeting in Buffalo, when Mr. Kimball was elected President. He said it was the greatest honor that had come into his life. Well, I could say that, and I should not be adequately expressing myself. Of course it is the greatest honor that has come to me. The kind of education we think of when we think of Harvard, is the greatest thing in life; and Harvard is the greatest educational institution in the world; her graduates, so far as education is concerned, are the most blessed people in the world. And, then, to be chosen by them as the President of the Associated Harvard Clubs—you can get some conception of how I feel about this honor. (Great Applause).

I will serve you to the best of my ability. I hope you will coöperate with me. This year's plans are not to be lightly dealt with. Remember, we are going to meet in Boston next year for the first time, and I hope it will be a great pilgrimage. If you will all help me, I shall try to be as good a President as I am capable of being. I thank you very much. (Applause).

What is the next order of business, gentlemen?

F. E. GAVIN, '73: While we are enjoying the present and looking forward with hopefulness for the future, I think it is meet we should also remember the past, and the great services that have been rendered to us by some of our predecessors. Therefore I move the adoption of this resolution:

"RESOLVED: That the Associated Harvard Clubs send to President Emeritus Charles William Eliot its cordial greetings, with the hope that there may be granted to him many more years of strength and usefulness."

(The motion was seconded and carried).

JAMES H. MCINTOSH, '84: I should like to add one word of amendment that we send to him our affectionate greetings.

PRESIDENT GROSSMAN: Unless I hear any objection, the amendment is adopted.

What is the next order of business?

GEORGE D. MARKHAM, '81: If it is in order I wish to say that I should not like to see this meeting closed without expressing our appreciation of the work accomplished by the administration which has just gone out of office. The progress has been in the last year so notable and there has been such splendid service rendered to the University, that I move you, sir, that this convention express by rising vote its thanks for the services of the officers who have served us during the last year."

(The motion was seconded and carried).

THE PRESIDENT: Is there anything further, gentlemen?

H. G. KNIGHT, '13: Mr. President, is new business in order?

THE PRESIDENT: Yes, sir.

H. G. KNIGHT, '13: Mr. President, as the representative of the Harvard Club of Michigan, I wish to bring before the Associated Harvard Clubs a resolution which was adopted at the annual meeting of the Harvard Club of Michigan last week. It was adopted unanimously:

"RESOLVED: That the Harvard Club of Michigan instruct its representative at the annual meeting of the Associated Harvard Clubs to lay before the meeting the desirability of a football game between Harvard and some Conference eleven, to be played in alternate years in the Middle West."

Therefore, I move the following resolution:

"That the Associated Harvard Clubs request the Faculty and Athletic Association to consider the desirability of having the football team play one of the Western Conference elevens, the game to be played in alternate years in the Middle West."

In support of this resolution I want to say just a few words: For a number of years the senti-

ment among the members of the Harvard Club of Michigan and all the other Harvard men that they come in contact with has been that it would be a very desirable thing, from the point of view of increasing the contact between the alumni in the Middle West and the Harvard Clubs, if the University would allow the football team to come into the Middle West every other year and play one of the great universities in that section of the country. It would be perfectly possible, if the games were played in a central city like Chicago, for many Harvard men to attend them.

Every Harvard man on the Pacific Coast who went out to Pasadena will support me in saying that it increased his interest in the Harvard Clubs, and gave a new contact with his *Alma Mater*. There are a great many more Harvard men in the Middle West than there are on the Pacific Coast. They are just as much interested in Harvard College, and they would like to see the football team play, and it is not always possible for them to go to Boston or to New Haven, but a great many of them could go to some centrally-located city to witness a game. The men in Buffalo, Detroit, Cincinnati, Pittsburgh, Chicago, Indianapolis, St. Louis, Kansas City, St. Paul, Minneapolis, Milwaukee, and so forth, would like to see these games played.

Therefore, to start the ball a-rolling, the Harvard Club of Michigan has put forward this resolution, and as the representative of the Harvard Club of Michigan I should like to see such a resolution adopted by the Clubs.

(The motion was seconded and carried).

THE PRESIDENT: Anything further, gentlemen? If not, I will entertain a motion to adjourn *sine die*.

(On motion then made and seconded and carried, the meeting adjourned).

## Annual Dinner, Hotel Pfister, Milwaukee, Saturday, June 11, 1921

DR. ARTHUR T. HOLBROOK, '92, *Toastmaster*

THE TOASTMASTER: Alumni of Harvard, and Honored Guests: When you and I were in College and we chanced upon the poem which Oliver Wendell Holmes wrote in celebration of the twentieth anniversary of the graduation of his class, we remarked what a notable thing it was that a man as old as Holmes must have been at that time could have produced so virile a poem; but now that you and I have been out of College some twenty-five or thirty years, and we chance upon the poem that Holmes wrote in celebration of the twentieth anniversary, we remark what a notable thing it was that a man as young as Holmes must have been at that time could have produced such a thoughtful poem. As the elder Pliny was in the habit of remarking, it makes a great deal of difference in the appearances of things where and

when you are seated. And so, when I remind you that it was just twenty years ago that the Milwaukee Harvard Club had the pleasure of acting as host to the Associated Clubs, that fact will be viewed from as many different angles as there are seats in this room.

Wasn't it just twenty years that Rip Van Winkle spent up in the Catskill mountains, from the time he took the few that he agreed with himself would not count, until he came back to take up the thread of his old life? I don't want to carry this simile too far, but there are a number of us here who, a score of years ago, took a few that did not count so much then as they do now; and here we are back again at the end of twenty years, back here in the same old room, to take up the thread of our old dinner, at about the same

old tables, I have no doubt; and there sits Harry De Windt in his place, and George Markham in his place, and Bill Thomas, and Rome Brown, who has the record of all; he has never missed a meeting of the Associated Harvard Clubs. And here I am presiding as toastmaster, just as I did twenty years ago, and Heaven help you, I think I have the same old wheezes up my sleeve.

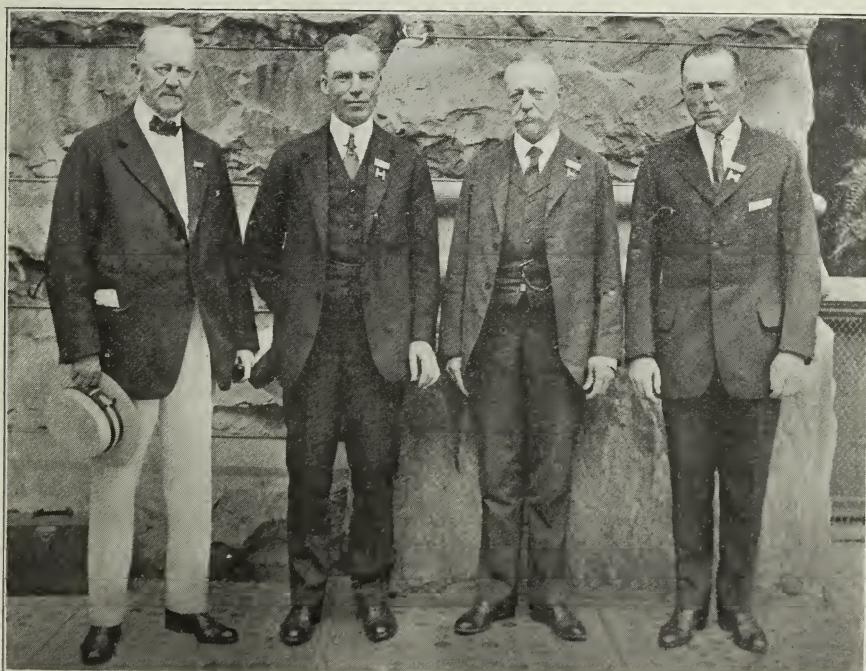
You may think it is a strange thing that we did not develop another toastmaster around here in the course of that many years. Well, we did; we have quite a lot of them. I do not want to be too personal, but I should like to explain why I am acting as toastmaster here tonight, and explain it by telling you a little incident that actually happened to me a few years ago.

I am a physician, and after a particularly hard day I was enjoying a game of checkers and an after-dinner cigar with one of my boys—the checkers, not the cigar—when I saw an electric machine drive up in a hurry. A woman jumped out and ran excitedly up to the door. I went to the door myself—I presume the butler and the upstairs man were away—but, anyhow I went to the door, and the woman rushed to me, and said excitedly: "Hurry doctor, come quick, come quick! My boy is dying on the floor at home." I grabbed the black bag and my hat and rushed out, and she drove me to her home. I was very much relieved to see that the

lad evidently was squirming in hysteria on the floor, but he looked up at me and said, "Ma, ach Ma, you didn't bring *my* doctor at all; why didn't you bring *my* doctor?" The mother said, "Abe, shut up, shut up! At a time like this you put up with anything you can get!" That explains the toastmaster's situation.

Fellows, a great many changes come over alumni bodies in the course of twenty years. Many of you whom we used to call Mr. we now call Judge and Senator and Uncle; but, more sacred, quite a lot of you—and we stand up and take off our hats when we say it—we call Colonel, Captain, yes, and Private.

It is interesting to watch the development of an alumnus, first as an undergraduate at Cambridge, with his clothes spick and span, and in his speech a sort of an "I told you", patronizing attitude towards things cultural, willing to share his accumulated knowledge with the un-submerged, and then, a little later, to see him enter the period that perhaps we can call the stage of domesticity, largely given over to raising children and paying for things; and then the state of relaxation, after this domestic and occupational upheaval—the stage when he is a little less spick and span, perhaps, when his wife calls his attention to the fact that he frequently is getting cigar ashes on his shirt front—no joke—and he is a little more careless. It does not bother him so much to occa-



William Thomas, '73; Eliot Wadsworth, '98; President Lowell; John W. Prentiss, '98.  
A GROUP PHOTOGRAPHED AT MILWAUKEE

sionally split an infinitive—I mean, occasionally to split an infinitive—but we excuse all these little peculiarities in the dance of the whirligig of time in the alumni that we know and love to meet here. But there is one thing we don't excuse, and it is almost the only thing, and that is, we don't excuse an alumnus who is a part percentage alumnus, any more than we excuse the citizen who is not a one hundred per cent. American. (Applause).

Now, this bird, this part percentage alumnus, we are thankful to say, is a rare bird; we do not meet him very often. But those, for instance, who have been out collecting for subscriptions to the Endowment Fund, or something of that sort, know that his species exists. You run across him in this variety: "No sir, not a 'sou' for a university that is governed as Harvard University is; I will give my money to a democratic institution, and not one with a tendency against the Government." And that is pretty much like some in Wisconsin who are in the habit of sending that kind of man down to Washington to represent us. (Applause).

Then, there is the man who is full of excuses: "No sir, not a cent to Harvard University as long as she has on her Faculty a man who will make the remarks that Professor Jones made before the Academy", or "because of what Instructor Smith wrote in the last review". These fellows are as full of excuses as a shad is of bones, and the excuses, like the bones, are entirely for their own use and comfort, and are very disagreeable to the rest of the world. The sort of man that stifles all wholesome, impulsive affection and loyalty is the sort of man that I think must have been created along toward the end of the sixth day, when all things were bustling and in a hub-bub, and there wasn't very good material left over anyhow.

The kind of alumnus that we want is the one hundred per cent. fellow, who comes back from Cambridge, joins his local Harvard Club, goes to its dinners, goes back when he can to his class reunions, and goes when he can to the Associated Harvard Clubs' meetings. You will find him subscribing to the *BULLETIN* or the *Graduates' Magazine*, or both; you will find his name on the subscription list for the Endowment Fund; but best of all, and I think deepest and most fundamental, you will find that no matter how far he gets geographically from Cambridge, or how far he gets from his class chronologically, he gets a thrill—a real thrill—when he picks up the newspaper and reads that the score was Harvard 6 and Yale 2. He has the love of Harvard in his heart. (Applause).

Now, we have that sort of alumnus for our first speaker tonight, unless he is a two hundred per center. He is the sort of man who has had many opportunities to serve Harvard, and has accepted

every chance that came his way. We want to congratulate you, President Jack Prentiss, on your administration, and we want to congratulate you on the things that you have done for Harvard.

Fellows, up, and a cheer for John Prentiss, '98. (The cheering was led by Bradlee Van Brunt, '08).

JOHN W. PRENTISS, '98: Mr. Toastmaster, Members of the Associated Harvard Clubs—the real backbone of Harvard University—and remember that you *are* the backbone of Harvard University, and you have got to continue to be that backbone:

Your Toastmaster is very kind and polite in the things he says. If he knew a little more about my war record, as much as I know about it, perhaps he would not refer to Colonels. However, we let that pass.

I want to read to you, first, a few telegrams that have come in today and yesterday from some of our ex-presidents and other men:

From George B. Leighton, '88—"Please extend my heartiest greetings for a successful meeting".

From A. D. Wilt, Jr., '03, President of the Harvard Club of Michigan—"Impossible to make Milwaukee; sorry I missed you. Greetings".

I should like particularly to call to your attention this telegram from Frederick S. Mead, '87, the editor of the Harvard War Records—"The Harvard War Records Office will deliver to the press on July 1 its copy of the records of over 11,000 Harvard men who served in the Army and Navy. Will you at the proper time express to the Harvard men assembled in Milwaukee the sincere appreciation and hearty thanks of this office for the cordial coöperation that every Harvard man has given. I am really much touched by it".

Think of it, 11,000 men in the Army and Navy of the United States from Harvard University! We all ought to be proud of that record.

From Thomas W. Lamont, '92—"Deeply regret that prolonged absence from this country and from my office, having just arrived from Europe, makes it impossible for me to be with you for this meeting. I have been privileged to attend so many meetings of the Association that I well know how much I am missing. I am full of regret, and send you all my blessings, my cordial greetings, and my love".

From Langdon P. Marvin, '98—"Regret exceeding pressing business engagements beyond my control prevent my attendance at meeting".

From Robert P. Perkins, '84, President of the Harvard Club of New York City—"Congratulations and best wishes".

From Edgar H. Wells, '97—"Just a line to wish you every success".

From G. Cook Kimball, '00—"At the last minute I have been compelled on account of business reasons to give up my trip to Milwaukee. I regret this more than I can tell you, and you may

rest assured that it is not on account of any lack of interest on my part".

I think that those messages from men all over the country show pretty well how they feel toward the Associated Harvard Clubs. They know the date, and they don't miss letting us know.

We all owe a great debt to Milwaukee. It has been a wonderful party. Mr. Wadsworth and I came out here last February and had a meeting with the Milwaukee Club, and we went back feeling very confident that this was going to be one of the best parties that had ever been held. It has been a perfect party; the arrangements have been good, and the managers have had the foresight to provide good weather; and I think the names of Vogel, Holbrook, Morison, Brown, and the Wells brothers, and Hansen, Inbusch, and Van Brunt will live for a long time in the memories of all of us. And while I am on that subject, I should like to say that Mr. Inbusch is the best little provider that I have seen.

I could add that we used to have a man in the Associated Harvard Clubs who always led the cheering. He was one of my classmates and intimate friends, so I will talk about him with considerable liberty, and that was Langdon Marvin. He has led cheers in Cambridge, and has led them for the Harvard Club of New York, and has led them at the Associated Harvard Clubs' meetings. Wherever there have been cheers to lead, Marvin has been the leader. But I think we have discovered a new man to lead the cheers, and if it is the sense of this meeting, I should like to move that Mr. Van Brunt be hereafter immortalized as the perpetual cheer leader of the Associated Harvard Clubs. (Applause).

During the last year we have had a pretty busy year in the Associated Harvard Clubs, and I think that some really important things for the benefit of the University have happened. The change in the method of voting for Overseers has come about largely through the efforts of the Clubs. It has been a long struggle on the part of the Clubs, but it has happened, and I think we are all going to take more pride in the years to come in voting for Overseers than we have ever taken before. The memorial to Theodore Roosevelt has been decided upon, and it has been accepted and approved by the Associated Harvard Clubs and by the Corporation of the University. That is something that we have all looked forward to, and are mighty glad that it is so. The Clubs have approved of the establishment of a permanent fund, to be known as the Harvard Fund, which many of us believe will be in the years to come a source of material revenue to the University, and will keep it in the front rank—excuse me, in the first place—among all of our American colleges.

I want to say just a word about the meeting in Boston. We have had 23 meetings of the Asso-

ciated Harvard Clubs, and we have never been to Boston, but thank God we are going next year! (Applause). The Clubs started as a Western organization. The meetings in the early stages of the Clubs were all in the West. For several years the Boston Club has extended this invitation, and when Mr. Lund came out here this year with the invitation in his pocket, and it was decided to go to Boston, I felt that it was a great step forward. I think that we should all go to Boston, that we should all have an "old home week" in New England. Many of our ancestors came from New England. New England, in a way, is the mother of this country, and we should go back a thousand strong, or two thousand strong, and we should take our wives or our sisters or our daughters or our sons.

I understand that they are planning to have the meeting on the Friday and Saturday before Commencement week. (Applause). That means that people who go back for the Associated Harvard Clubs meeting on Friday and Saturday can stay over for Commencement. I believe that with the proper influence we can persuade the baseball management to reserve tickets for all members of the Associated Harvard Clubs who want to go to the baseball game; I think we can do the same thing for the crew race. We can all go to Class Day, and to go to New England and see our classmates, and make it a glad, grand holiday lasting about ten days, will do us a lot of good. (Applause).

It has been a great pleasure to be President of the Associated Harvard Clubs. I have been rather a lazy President. I had a very efficient Secretary in Harold Washburn, who, I think has handled the affairs of the Clubs well and conscientiously. It is a great satisfaction to know that the next President of the Associated Harvard Clubs is going to be the man who is better versed in the policy and history and management of the Clubs than any other man. (Applause).

**THE TOASTMASTER:** I wish publicly to acknowledge with thanks the very complimentary things which President Prentiss has said about me and some of my confrères. This comprehensive expression of affection and appreciation reminds me somewhat of the old darkey who was walking down the street in Richmond, all dressed up like a rocking horse, with a plug hat and white gloves. He passed a storekeeper, who recognized him, and said, "Why, Uncle Thomas, you seem to be dressed up today; it is quite a holiday for you, isn't it?" And he said, "Yes, suh, holiday fo' me; it is my golden weddin' anniversary." And the storekeeper said, "Well, I congratulate you, Uncle Thomas. But it is a funny thing, just as I came to my store this morning I saw your wife up there working away at the tub, scrubbing clothes, and hanging them out; how does it hap-

pen that she is not helping you to celebrate?" "That woman makes me mad; why, that woman is mah fourth."

Students of English literature, more particularly students of American literature, are familiar with the fact that the better-looking of the two Carey sisters—I forgot for the moment whether it was Miss Phoebe or Miss Alice—but the better-looking of the two was in the habit of jotting down verses of poetry on her cuff. Recently in Troy, N. Y., there was unearthed a most valuable literary find. While dismantling an ancient laundry there, they found several pairs of cuffs, belonging to—I am sorry I forget whether it was Miss Phoebe or Miss Alice Carey. You will remember that the Misses Carey were of the frugal and thrifty type, and consequently it has been a little difficult to decipher some of the verses, but experts have made out one verse, which is a very sprightly bit, and which is said by connoisseurs to be a typical example of the Rutherford B. Hayes period. It is entitled, "Chicago", and it reads:

"Chicago is a lovely town, if you don't mean what you say,

"And the nicest thing about it is when you go away".

Now I presume it was due largely to a similar heart throb that we have the next speaker with us this evening. I have no doubt that he was very glad to come up here and see the blue sky again, and if you will pardon the digression just a moment, before I call upon him, I should like to philosophize a bit upon this fact, that the popularity of the study of foreign languages in the United States is largely dependent upon certain world-wide events. For instance, you all remember the revival of Spanish, at the time the Panama Canal was opened and the Pan-American Expositions were held, and the prospects for a lively trade with South America were developing. You have all noticed the revival of interest in the French language since the soldiers came back, and conversely some of us who live in a more or less Teutonic-tinctured environment have noticed that the thread of a single foreign tongue that helps to make things cultural—spelled with a K—has almost snapped, and that nowadays we have to say "God bless you" instead of "Gesundheit". And with these premises established, is it strange, gentlemen, that there has been a revival of interest in the study of Greek since it has become one of the popular indoor pastimes for foremost Americans to marry into the Greek royal family?

Chicago, always to the fore in such things, is certainly to be congratulated on having in her midst, or slightly south of her midst, one who is able to take on all comers and teach a working knowledge of Greek such as could be used in

any Alpine tourist resort or drawing room of Athens, or to supplant the hair-breadth adventures of an airplane flight. It is a great pleasure to introduce to you tonight that man. He is a well-known scholar, a distinguished teacher, the head of the Greek Department of Chicago University, our alumnus, Paul Shorey, '78.

(At the request of Professor Shorey, his address is not published. The subject of his address was "The Modernity of the Classics".)

**THE TOASTMASTER:** Those of us who cannot go down to Chicago and take summer work in Greek will surely have that talk, in any event. Now, just to show Professor Shorey that at least one man of science, a doctor, has been impressed by what he has said, I am going to draw my next picture from the Greek, and in order to do this I shall have to remind you of the source of this inspiration, which is a five-foot shelf of books. I presume that in this audience I do not have to explain what a five-foot shelf of books is. This ubiquitous five-foot shelf of books, I am told, is in every library of consequence in the United States, with the possible exception of the one at West Point.

Now, if you stand before this five-foot shelf of books, and measure off seventeen and one-half inches from the left-hand end, you come upon an essay by Isosceles, the man for whom the triangle is named. (Laughter). Just a minute, because that is right—this essay is entitled "Prototates". I see that Professor Shorey gets it, but to save time I will explain to you that "Prototates" is the Greek for "piker". This essay of Isosceles on "Prototates" was written in criticism of the Boulé or common council of Athens—not "Boo-la, Boo-lay".

It seems that the common council of Athens had elected to the presidency of their body a man who was not only not a member of the Council but who did not even live in Athens—he lived in one of the suburbs south of Athens—and Isosceles goes on to tell what a lot of pikers they were to elect to the presidency a man who was not even a member of their own body. Now, I can see that the more attentive and erudite of my audience see into what line of thought this talk is leading me. It is getting out on pretty thin ice and must be handled very delicately. Far be it from any Harvard man to criticize any sister—younger sister—university for adopting a son of Harvard and electing him to be President of the institution. Harvard recognizes the wisdom of those institutions in doing this thing, and Harvard has been quick to do honor to the man who was elected to this office, and to point out the distinguished, outstanding characteristics of the man on whom the shadows of Osborne Hall will some day fall.

But, I think, dining as we are—as Professor de Sumichrast taught us to say—*en famille*, it is all right for us to hunch our chairs up a little

closer and metaphorically slap ourselves on the knee, and enjoy a little congratulatory hilarity from the fact that *Alma Mater* has been able to rear a son who not only measures up to the job of president, but as we who listened to him night before last and yesterday afternoon, realize, you have to lengthen out the tape line when you take his measure.

It must be an easy thing to turn out presidents at Harvard University. I pretty nearly fell into the trap of saying they have a faculty for turning out presidents. Do you want a president of a bank, or a railroad, or your club, or the Alumni Association, or of the United States? Harvard seems to turn out that sort of man. We are going to call on one of these presidents next. He has the highest gift that can be given by the alumni of Harvard University to a layman. He has been given other high honors; they are trying to shift him from the executive office to a secretarial one, but wherever he goes—however far he goes beyond that we do not know—he will never do a better job than he has done for Harvard University. We are all glad to hear from the President of the Alumni Association, Eliot Wadsworth.

**ELIOT WADSWORTH, '98:** Mr. Chairman and Gentlemen: I must say I have been out on such thin ice during the last two addresses that I don't know how to get on shore again. How the chairman ever worked around from those Greek remarks he made to the present stage of the game is hard to understand. I wish you could have sat up here and seen the faces of this gathering while Professor Shorey indulged in all those Greek quotations; you all looked as if you understood and knew perfectly what was coming, where it was wrong, and all about it. It was a perfect piece of camouflage; I have never seen it done better.

I have spoken in Milwaukee twice, and am going to speak tonight on an entirely different subject from that of the Harvard Endowment Fund or the Alumni Association. A year ago last autumn we had a fine meeting at lunch, and then the Milwaukee Harvard Club went after the work of the Endowment Fund campaign, taking its place practically at the top of the list in the records of the divisions. Last February, Jack Prentiss and I came here for one of your Club dinners, and now we are here at one of the best, if not the best, meeting of the Associated Harvard Clubs. It is the same crowd of Harvard men, namely, the members of the Milwaukee Club, that managed all of these occasions. They have given us this party, and we all appreciate it.

The only really bad moment I have had during the whole visit was when Inbusch came over the Club House today in an aeroplane and did the falling-leaf stunt. Inbusch has been very good to us, and we were worried about him because his

special form of hospitality has been most grateful.

I want to say a word about the impression I get in a very short time in government service, and that is the difficulty of managing the United States government; not of my managing it, but of everybody that is in it managing it, and the importance of getting good men into it. We have a perfectly enormous machine there in Washington. We have been going ahead, and particularly in the last few years, centralizing more and more power in our government, until today, with the Federal, County, City, and State, you can hardly do anything without a permit from the government. Even the farmer when he milks his cows or plants his crops has to think about government regulation. It is an enormously intricate and complicated machine that we have built up, and it needs the help of all the educated and trained men that it can get. We think of it as very extravagant and wasting a lot of money, and yet it pays, as I know from studying the pay roll of the Treasury Department, the most ridiculously small salaries of any institution that I have ever seen, and it is hard to understand why we are able to get anybody to work at Washington for the salaries paid, except perhaps by the attraction of working for a great governing organization.

We find that perhaps three and one-half per cent. of the men in the country have had a college education, or been in college a year; but in 1900, 1905, and 1915, seventy-four per cent. of the men who are recorded in "Who's Who" had had a college education. The meaning of that is obvious; it shows that ours is the leadership; that we are the ones that naturally fall into the position of leaders in the arts, in science, in medicine, and in law.

Dean Briggs at a Commencement about three years ago, in one of his cryptic remarks described the college man's duty, as follows: "To do one's own thinking, not weakly to be led, not thoughtlessly to lead. This is a problem in the artistry of wisdom". In those words he told us really what is our responsibility, that we can be leaders, that we must not lead thoughtlessly because we are leaders; that having an education and knowing how to get at the facts, we must go after the facts, and then we must create ideals and carry them through. We must have enthusiasms, but they must be enthusiasms that come after thought, and not just because we have some idle headline idea.

Having charge of the foreign loans in the Treasury Department at Washington has given me an unusual opportunity to observe conditions in foreign countries. All the information which comes from the Consuls and the representatives of the Department of Commerce comes to my desk. The general picture which presents itself gives me more and more a feeling that this coun-

try today is in a period of great trial, not alone within itself, but in its relations with the entire world.

We are dealing with a world in which conditions have entirely changed as a result of the war. Before the war we were doing business under stable conditions as to exchange of commodities and communications, and practically the entire world was on a gold basis. Now we must carry on our international trade in a situation where communication is irregular, where the standards of living have greatly changed, and where, except as to the United States, the national currencies are constantly fluctuating in value.

From the Black Sea to the Baltic a number of new governments have been set up, each with its own system of railroads, mail and telegraph service, and, still more serious, each with its own fiscal policies. The people of these small nations are struggling to bring themselves back to the conditions enjoyed before the war. Their position is far more difficult than that of our forefathers who set up the republic of the United States and established a foundation upon which the American people have built this great nation. We must never forget that we have here in America the greatest country that the world has ever known, the most advanced civilization. We enjoy here safety from personal violence, protection from pestilence, and the comforts of every modern public service—such as good pavements, water, gas, electric light, and the telephone. No people have ever before lived under such conditions.

The representative of one of the little nations of Europe, speaking enthusiastically about his government, said to me the other day, "We are doing splendidly. We have not had a change of government for two years". In the United States we have been running for 130 years without a change in the form of government, and we must keep the machinery running or we shall slip back, and many of these comforts that we now enjoy will be lost to us.

All of us have a certain amount of time that we could give if we would to the affairs of the government, not necessarily in its service, but in bringing our influence to bear upon those who do manage its affairs.

We have in our President, President Lowell, the best example of a man who can always find time, in spite of the great administrative duties that devolve upon him in the management of Harvard University, to keep up with the affairs of the world. He has been one of the great leaders, as we all know, in trying to find a way toward ending war and bringing about universal peace. I do not know how he finds time to do it, but when you talk with him you will find that he knows more of what is going on in Europe than

nine out of ten men in this room. Further than that, you will find that he has constructive ideas as to what this country should do, and that by his speaking and writing he is furthering those ideas and spreading them broadcast across the land. He is a far bigger man today in America than he might be just by handling his job as President of Harvard University in a satisfactory way. President Lowell sets us an example in many ways, but I bring out this particular one because it seems so important just at this time that men of education give their thought and their influence to the affairs of the country, no matter how busy they think they are in their own particular vocations.

I have been in Washington now for three months. Many business men from all over the country, in fact nearly all I meet, express themselves somewhat as follows: "I hope we are going to have an efficient government. It is a very serious time. I hope you are going to do something about it. I hope the government is going to be good". We all hope this, and yet, while in Washington I have had but one letter from any friend or acquaintance recommending that the government should employ a certain man for a certain job because he was particularly well fitted for that job—I mean letters from business men whom I know. At the same time, it is amazing how many letters have come urging the appointment of men who were seeking a job, partly, no doubt, because they are fitted for it, but partly because they are in the political game.

This attitude in American business life toward our government is far too typical. It has impressed me so much that I wanted to bring it up here. We must watch ourselves and make sure that we do not take the typical position that we are too busy with our business and our personal affairs to pay any attention to the government. "Let somebody else do it" is a very easy attitude. And yet, we must remember that in this crisis the educated man can do more than anyone else to guide the old ship of State by applying the wisdom and the knowledge which has been given to him to the solving of our complicated problems.

**THE TOASTMASTER:** We are all glad to have Mr. Wadsworth with us, fellows, and I want to tell him that in his new job he has the congratulations of every member in this Association and of every Harvard man. (Applause).

And now I shall call upon you for a toast to our President Emeritus. When we read, as we oftentimes do, some paragraph about him in the daily newspapers, when we read some choicely-worded article or essay in a magazine, full of his great wisdom and full of the richness of his broad vision, our hearts beat fast with the pride we take in our relationship to Charles William Eliot. I am going to ask you to pause long

enough, fellows, to rise to your feet, and raise your glasses, in honor of one who has the esteem and affection of every Harvard man.

(All present rose to the toast in honor of Charles William Eliot, '53.)

**THE TOASTMASTER:** I don't know on what subject our next speaker is going to talk. I saw him having a consultation a little while ago with some of the committee, and if I had eavesdropped on the consultation I could have told you; but, being a medical man, I know better than to eavesdrop on any consultation.

Perhaps you have heard of the woman who was taking care of her sick sister. The doctors decided to have a consultation. The sister who was acting as nurse said, "They are not going to put anything over on us; when they go through with the consultation I am going to be where I can hear everything that goes on". So, after the consultation, she took the attending physician and the consultant downstairs to the library, and then carefully took a position near the steps, where she could hear everything that was said, and this is what she heard: "Do you have any cigars about you, old man?" "No, but the old boy who lives here has some good ones over in the corner there, take a handful. How is your golf game, anyhow?" "Perfectly rotten; I cannot get over locking my right knee too hard. How are you getting on?" Then about ten minutes' discussion of golf. Then the attending physician says, "What do you think of the old girl upstairs?" "Gee, she is a homely thing!" "Well, if you think she is homely, did you happen to notice her sister?"

Fellows, our next speaker is the only one on the program who is not a Harvard man. He was invited to come here and speak to us because of the unusual interest he takes in things educational, and further because he is a successful banker and financier, who has given much study, and whose views are very valuable, on the subject of the financial problems of colleges; and with this valuable knowledge he has shown more than once his practical belief in the importance of endowment funds for colleges. He has been at the head of a State-wide drive for a comprehensive endowment fund for Wisconsin colleges, and he was one of the only two men in the State of Wisconsin who were not Harvard men who contributed to the Harvard Endowment Fund. But this is not the only thing he knows, this financial side of life; he is a good citizen from every side; he is the sort of man that Milwaukee is glad to have you meet. It is a great pleasure to introduce to you our fellow-citizen, Mr. John Puelicher. All up.

**MR. JOHN PUELICHER:** Sons of Harvard! You who have stood within her sacred portals, who have worshipped at the shrine of her greatness, who have found your inspiration in her traditions,

who have gloried in the leadership of her sons, and who, with bared heads, have sung your love to your *Alma Mater*, are here gathered in the brotherhood which comes to those who have shared your fortune.

As you meet here with joy in your eyes and hope and good will in your hearts, you live over the happy, joyous youth that makes friendships so lavishly—friendships so enduring and life-lasting. Here you review the successes of the past and lay the plans for the achievements of the future. Here you renew your pride in the well-done work of your great men gone before, who gave courage to those who are doing work in the present, and lend leadership to those who are to follow in the future.

How wonderful to have been at Harvard! To appreciate fully the opportunity which has been yours, it is but necessary to have had the inward urge, and by fate to have been condemned to stand without—then for a brief second to be asked into the brotherhood—what misgivings—what inspiration!

Here we meet on the eve of a new day, with a world war and what it destroyed behind us. What have we before us? What duty does the future hold for you, Sons of Harvard? Hundreds of your brothers are asleep in foreign soil that a new ideal might live. They have entrusted to you the furthering of that ideal. Their lives were given that its foundation might be made safe. What will you give of your life that that for which they died may live?

The record of the past tells us that in great achievements the sons of Harvard were always courageous. History is replete with the deeds of their learning and the deeds of their valor. The future historian looks to you to see that that record comes to no ignoble end, but that the deeds of Harvard go on and on, as civilization goes on and on, as America goes on.

Your brother, James Otis, proposed the assembling of an American Congress without asking the King's leave. And what should one say of Emerson—statesman and philosopher both—first to crystallize American educational ideals? Do we not today follow the ideal of American scholarship—Man Thinking—which had its birth in his American Scholar? Your brother, Edward Everett, struck a ringing note for American political ideals, and William Ellery Channing, of whom Coleridge said, "He is the love of wisdom and the wisdom of love", was interested not only in theological speculation, but in social and philanthropic questions and ethics of political life, which made his influence widely felt among his contemporaries. You claim Charles Sumner, uncompromising warrior against slavery, and James Russell Lowell, poet, critic, essayist, publicist, and diplomat, whose common sense, sound political judgement, and vigorous expression of hearty pa-

triotism still thrill the hearts of Americans. And you have Charles William Eliot, the chemist, the president, the Nestor of education, almost, one might say, the supreme court of present day education.

In the field of statesmanship and jurisprudence, think of John Adams and John Quincy Adams, father and son, both Presidents of the United States; Chief Justice Fuller, Justice Holmes. Think of the dauntless physician-general, Leonard Wood. In the field of philosophy think of Royce, James, and Palmer. Think of Bancroft, the historian, and Thoreau and Oliver Wendell Holmes in the field of literature. Your brothers all!

And think also of your brother, Theodore Roosevelt—often differed with, but always beloved and respected. After a life of achievement and with his dying breath he continued to call to you, his fellow countrymen, to stand in defense of those priceless principles which underlie the institutions which we are proud to call our government. And has he not pointed the way to the present day educated man of America? Has he not shown him his duty to his kind? Brave in war, brave in the councils of the Nation, he was bravest as a creator of an upstanding, manly, public opinion—a public opinion supported by reason and logic, not resulting from passion or hysteria.

In a world unbalanced by the shock of destruction what is more needed today than the creation of sound and sane public opinion, and to whom should that task most justly fall? Can you expect him who had not advantages to give what you were trained to give? Should not you, in payment of that which was given you, give to yours the reason that will bring us back into equilibrium? Politically, economically, the trained mind is in demand, the mind that will not be swerved by every radical wind that blows, that will not grasp at every panacea offered, the mind that will start with the known, the tried, and true, and build for the future on the best of the past.

On one of the Harvard gates is inscribed the command from the song in Isaiah, "Open ye the gates, that the righteous nation which keepeth the truth may enter in". You are the sons of that righteous nation. You are the guardians of the Truth. You are Truth's promulgators. If the Truth is to live, it must live by them who know the Truth.

Look at Russia and think of America. See what Russia is, and learn therefrom what America must never be, what the truth must do to save America.

A preacher-statesman of another day said, "We must educate or we must perish". How true today! Those who believe in our civilization, those who believe in the institutions which rest upon

Christianity, must educate. And education should not be attempted by the ignorant but by the educated.

The wave of radicalism which is sweeping the civilized world and which, if unchecked, threatens to demolish some of our most cherished institutions, must be met with educated courage, not education in scholarly seclusion, but courageous education in the field of citizenship, courageous education in business, courageous education in political life—forming, creating, a public opinion that will make the future safe.

A careful survey of this American city reveals that Milwaukee is composed of 28 foreign colonies. Many of the colonists came from those states where oppression was the rule. To many of these liberty means license, unbounded by law. They are eager to grasp at remedies which experience teaches to be futile as well as dangerous.

Your organization in this multi-racial community numbers approximately one hundred. Think of the energy of Theodore Roosevelt multiplied one-hundred fold in the activities of this community. Think of the courage of Theodore Roosevelt multiplied by the number of the sons of Harvard in the affairs of our country. How long would the unrighteous prosper?

And Theodore Roosevelt was one of the sons of Harvard. He was one of you. His is an example you should follow. His is a leadership which you should cherish. In deeds equaling his you should glory. In nothing less should you rest content. For he was your brother!

When college men conclude to dedicate themselves to a life of such service, civilization, Christianity will be safe from onslaught. And what more beautiful than to serve! He who would be honored must serve. He who would be remembered must serve. Service and life are identical. To live is to serve, and only he who serves lives. And his education should be the measure of his service! Let me lay it in your hearts, you sons of Harvard, that you and your *Alma Mater* will live as your service equals the ideals for which she stands.

When we think of service, our minds naturally go to that great American who belongs to all of us. Self-educated, not privileged as you have been, he, by labor and service, made himself the foremost American. Great in character, great in conviction, great in simple kindness, he was greatest in the loving service which he rendered his country and his kind. Abraham Lincoln will live as long as will live the tongue we speak. His was the true service of the educated man.

The Christianity which underlies all we hold most dear rests on the service of the Master. Because he was the greatest servant, we call him Master.

THE TOASTMASTER: Mr. Puelicher, Harvard

men are glad to go back with this inspiring address of yours in their hearts.

Perhaps one of the most important addresses that ex-President Wilson ever delivered—a speech which I think shows as clearly as any his discriminating power of review, which shows his unusual foresight and prophetic vision; a speech which has perhaps been as little adversely criticized as any of his greater addresses—is the one which he delivered as he and President Harding were taking their seats in the automobile on inauguration day. I haven't the exact text of it before me, but it went something like this: "Say, Warren, if you think this is any huckleberry picnic you are getting into, you have another guess coming."

Now, if we had staged a parade down Grand Avenue, with Jack Prentiss and Grossman, perhaps we should have some such speech as this to record, but, inasmuch as we did not, we must have their speeches right out here on the front porch before the crowd. Our new President knows more about the inner workings of the Associated Harvard Clubs than almost anybody else in this room, so I need not remind him that every administration of this Club has the membership behind it, and this is going to be no exception. President Grossman, we offer you our congratulations, and we tell you that we are behind you to a man. We are glad to hear from our new President, Grossman.

**PRESIDENT GROSSMAN:** Gentlemen, I do not know any more about the Associated Harvard Clubs than anybody in this room, but I know this, that this is not the time for a speech from the new President. The time for his speech is at

the close of his administration. I shall make my speech next year in Boston. I have a whole year to prepare it in, and I know I shall need a whole year. I shall need you fellows of Milwaukee and of the Middle West to be in my audience. You must be there. You must all of you be there.

It is a very gratifying thing to have the Toastmaster say that the membership is behind the new administration. No man, a year ago, deserved the presidency more than Jack Prentiss. He had certainly earned it, and so have all our Presidents. In other words, gentlemen, overwhelmed as I am with the honor, I must take my election to the presidency of this Association to mean that you think I have tried faithfully to serve the best interests of the Associated Harvard Clubs. In the sense that you endeavor here as elsewhere to reward loyal work, I find in my election a reflection of the spirit of Harvard. The man who works, the man who devotes himself to the interest of his institution or his country is bound to receive credit from Harvard. It is that which sustains me, and it is that which you should make known to everybody, to every man who has a son to send to college. There is no place on earth where merit is more sure to win than at Harvard, as an undergraduate, and, among her alumni, as a graduate. I thank you.

**THE TOASTMASTER:** Now, fellows, don't forget to go to Boston next year for that convention of ours. We expect every one of you to be there. And this is the last of the Associated Harvard Clubs' meeting in Milwaukee, except to stand and sing "Fair Harvard".

(The assembly sang "Fair Harvard".)

## THE MEN WHO REGISTERED AT THE MEETING

1869

Washington Becker, Milwaukee.

1873

Frank E. Gavin, Indianapolis.

William Thomas, San Francisco.

1874

Frederick O. Vaille, Denver.

George Wigglesworth, Boston.

1875

Albert S. Flint, Madison, Wis.

Henry B. Wenzell, St. Paul:

1877

A. Lawrence Lowell, Cambridge.

Paul Shorey, Chicago.

1879

Stewart Shillito, Cincinnati.

1881

H. A. DeWindt, Winnetka, Ill.

William Prescott Hunt, Chicago.

George D. Markham, St. Louis.

James L. Paine, Boston.

Albert Thorndike, Boston.

Mars E. Wagar, Cleveland.

1882

A. M. Allen, Cincinnati.

1884

Rome G. Brown, Minneapolis.

Edward W. Frost, Milwaukee.

C. T. Greve, Cincinnati.

Frank Hamlin, Chicago.

H. H. R. Hilliard, Pittsburgh.

James H. McIntosh, New York.

1885

Edward B. Young, St. Paul.

1886

William C. Boyden, Chicago.

August H. Vogel, Milwaukee.

Frederic C. Weld, Lowell.

## ASSOCIATED HARVARD CLUBS

1887

H. E. Peabody, Appleton, Wis.  
Albert T. Perkins, St. Louis.

1888

Charles Friend, Milwaukee.

1889

Morton D. Hull, Chicago.  
Charles H. Palmer, Milwaukee.

1890

Thomas R. Akin, St. Louis.  
Kellogg Fairbank, Chicago.  
J. W. Lund, Boston.  
D. P. Robinson, New York.  
Russell Tyson, Chicago.  
Wellington Wells, Boston.

1891

Edward L. Baker, Lake Forest, Ill.  
F. W. Burlingham, Chicago.  
George A. Chamberlain, Milwaukee.  
Arthur N. McGeoch, Milwaukee.  
Edwin S. Mack, Milwaukee.

1892

William R. Copeland, Milwaukee.  
Mitchell D. Follansbee, Chicago.  
A. T. Holbrook, Milwaukee.  
Nettelton Neff, Chicago.  
Leverett Thompson, Chicago.  
William Thorndike, Milwaukee.

1893

Frederic J. Carr, Hudson, Wis.  
Frederick C. Thwaits, Milwaukee.

1894

LeRoy Harvey, Wilmington, Del.  
H. J. Hughes, Cambridge.  
Otto A. Lemke, Milwaukee.  
W. F. Lewis, Chicago.  
Otto Starek, Cleveland.

1895

W. H. Cameron, Milwaukee.  
John A. Fairlie, Urbana, Ill.  
Frank W. Grinnell, Boston.  
Stephen W. Phillips, Salem, Mass.  
Victor S. Thomas, Wilmington, Del.  
J. M. Washburn, Chicago.  
Holmes Whitmore, Milwaukee.

1896

E. M. Grossman, St. Louis.  
A. M. Kales, Chicago.

1897

Hubbard Carpenter, Chicago.  
Willis R. Fisher, Waban, Mass.  
C. W. Stott, St. Paul.  
Karl DeLaittre, Minneapolis.

1898

Donald M. Hill, Boston.  
William K. Otis, Chicago.  
John W. Prentiss, New York.  
J. L. Valentine, Chicago.  
Eliot Wadsworth, Washington.  
Frank C. White, Milwaukee.

1899

Arthur Adams, Boston.  
E. P. Davis, St. Paul.  
D. P. Hawkins, Indianapolis.  
P. M. Keene, Chicago.  
Walter Silberberg, Chicago.  
Francis J. Snite, Chicago.

1900

Ayres Boal, Winnetka, Ill.  
H. Spalding Coffin, Winnetka, Ill.  
Walter Lichtenstein, Chicago.  
George Manierre, Milwaukee.  
G. A. Morison, South Milwaukee.  
Murray Seasongood, Cincinnati.  
Edward J. Whittier, Milwaukee.

1901

N. H. Batchelder, Windsor, Conn.  
Volney Foster, Chicago.  
G. C. Marble, Chicago.  
Henry L. Shattuck, Boston.

1902

E. B. Blakely, Milwaukee.  
George Oliver Carpenter, Jr., St. Louis.  
J. O. Carson, Hinsdale, Ill.  
Edwin P. Dewes, Chicago.  
Herman T. Fick, Milwaukee.  
S. A. Holyoke, Milwaukee.  
John Price Jones, New York.  
Edward H. Letchworth, Buffalo.  
C. A. McCarthy, Chicago.  
C. H. Schwebpe, Chicago.  
A. E. Wallace, Chicago.  
Harry L. Wells, Chicago.  
Barrett Wendell, Jr., Chicago.

1903

William S. Bedal, St. Louis.  
Stanley L. Bullivant, Sault St. Marie, Mich.  
Harold E. Holbrook, Milwaukee.  
E. N. Hunting, Pittsburgh.  
Richard Inglis, Cleveland.  
N. H. Oliver, Chicago.  
W. E. Taylor, Jr., Laporte, Ind.  
Mihran Garabed Torossian, Detroit.  
Hoyt L. Warner, Cleveland.  
Helmus B. Wells, Wauwatosa, Wis.  
A. D. Wilt, Jr., Detroit.

1904

Laird Bell, Chicago.  
John C. Davenport, Milwaukee.  
Robert P. Ferry, Milwaukee.

W. W. Fisher, Dallas, Tex.  
 William K. Gunn, Cleveland.  
 Nathan Pereles, Jr., Milwaukee.  
 Roger Pierce, Boston.  
 Wilford C. Saeger, Cleveland.  
 Edward A. Taft, Boston.

1905

W. O. Batchelder, Chicago.  
 Alfred E. Chase, Lynn, Mass.  
 W. E. Egan, Chicago.  
 Chester M. Hartwell, Chicago.  
 Frank D. McEnteer, Clarksburg, W. Va.  
 Norman E. Olds, Sarnia, Ontario.  
 Pearson Wells, Detroit.  
 Percy A. Wells, Chicago.

1906

Henry A. Bellows, Minneapolis.  
 John DeQ. Briggs, St. Paul.  
 F. Goddard Cheney, Winnetka, Ill.  
 George H. Field, Cooperstown, N. Y.  
 C. M. Holland, Brooklyn.  
 P. H. Keeney, Chicago.  
 R. G. Kellogg, Milwaukee.  
 H. F. Lindsay, Milwaukee.  
 B. F. McGrath, Milwaukee.  
 Edward J. Miller, Milwaukee.  
 A. M. Newald, Milwaukee.  
 Egbert Rollo, Chicago.  
 S. Walter Stern, New Orleans.  
 D. W. Swiggett, Milwaukee.  
 Robert E. Tracy, Indianapolis.  
 Harold C. Washburn, New York.

1907

Francis A. Bonner, Chicago.  
 Arthur A. Dole, New York.  
 R. E. Gish, Chicago.  
 A. Y. Gowen, Chicago.  
 Harry J. Grant, Winnetka, Ill.  
 Lawrence Howe, Chicago.  
 E. M. Keays, Hartland, Wis.  
 James J. McCarty, Jr., Chicago.  
 Leighton Miles, Kansas City.  
 Cleveland Morse, Chicago.  
 E. E. Norman, Chicago.  
 George A. Schneider, Chicago.

1908

Ernest B. Allen, Boston.  
 H. E. Aulbrook, Detroit.  
 H. C. Baxter, Chicago.  
 Kenneth C. Carpenter, St. Louis.  
 Pierpont E. Dutcher, New York.  
 Kenneth B. Hawkins, Chicago.  
 Joseph Husband, Winnetka, Ill.  
 Bradlee Van Brunt, Milwaukee.  
 Mackey Wells, Milwaukee.  
 Robert B. Whiting, Chicago.  
 E. T. Wetherby, Chicago.

1909

Harold C. Bodman, Chicago.  
 E. J. Kovanda, Cleveland.  
 J. A. Paine, Boston.  
 Bergmann Richards, Minneapolis.  
 H. H. Turner, Grand Rapids.

1910

Leonard R. Bissell, Buffalo.  
 Charles H. Coffin, Chicago.  
 John Cudahy, Milwaukee.  
 Nathan S. Davis, 3d, Chicago.  
 Edward W. Ellis, Chicago.  
 Henry Hooper, Jr., Chicago.  
 Warren F. Scribner, Minneapolis.  
 Hathaway Watson, Chicago.

1911

Joseph S. Daly, Kansas City.  
 Samuel Jacobs, Chicago.  
 Warren David Owen, Winnetka, Ill.  
 John Shillito, Cincinnati.  
 Arthur P. Smith, Minneapolis.

1912

F. L. Allen, Cambridge.  
 Edwin C. Brown, Minneapolis.  
 Montelle M. Boyd, Winter, Wis.  
 Clarence L. Fernberg, Madison, Wis.  
 Humphrey A. Gifford, St. Louis.  
 Norman H. Inbusch, Milwaukee.  
 Thomas McCall, Chicago.  
 Harold E. Miller, Milwaukee.

1913

A. W. Asmuth, Milwaukee.  
 Paul S. Bliss, Minneapolis.  
 F. W. Copeland, Chicago.  
 W. T. Fisher, Chicago.  
 Warren Gleason, Milwaukee.  
 H. G. Knight, Detroit.  
 William C. Koch, St. Paul.  
 Harold F. Leahy, Chicago.  
 Nathaniel E. Paine, Jr., Milwaukee.  
 Jacob E. M. Slobodkin, Norwalk, Conn.  
 Perry J. Stearns, Milwaukee.  
 Dana A. Steele, Milwaukee.

1914

C. B. Abbot, Madison, Wis.  
 George P. Ettenheim, Milwaukee.  
 Harold N. Goodspeed, Wakefield, Mass.  
 F. D. Hansen, Milwaukee.  
 John H. Macleod, Jr., Cleveland.  
 A. L. Meyers, Ossining, N. Y.  
 Frank H. Storms, Hubbard Woods, Ill.

1915

Edward P. Allis, Milwaukee.  
 F. J. Bird, Milwaukee.  
 Jay B. Camp, Chicago.  
 Munroe Cohen, Milwaukee.  
 Francis H. Evans, Chicago.

## ASSOCIATED HARVARD CLUBS

Sidney F. Greeley, Chicago.  
 C. F. Ilsley, Milwaukee.  
 E. J. Schoen, Urbana, Ill.  
 Edgar J. Tapping, Jr., Milwaukee.

## 1916

Benjamin Carpenter, Jr., Chicago.  
 Harold H. Crawford, Rochester, Minn.  
 Arthur Dixon, Chicago.  
 Herman Frank Mann, Milwaukee.  
 B. H. Poucher, Milwaukee.  
 Merritt Paul Starr, Winnetka, Ill.

## 1917

H. B. Courteen, Milwaukee.  
 H. J. Jamieson, Poynette, Wis.  
 Richard H. Norris, Jr., Milwaukee.  
 Jackson Edmund Towne, Urbana, Ill.  
 Edward A. Whitney, Cambridge.

## 1918

William Burry, Jr., Chicago.  
 J. Wyman Flint, Milwaukee.  
 Frank Ogden Magie, Jr., Chicago.  
 Ralph Schecker, Milwaukee.  
 Charles P. Vogel, Milwaukee.

## 1919

Morgan O. Bogart, Milwaukee.  
 1920  
 Willis V. Daugherty, Milwaukee.  
 Julius B. Hatton, Grand Haven, Mich.  
 Imbert Randall, St. Paul.

## 1921

Robert Bronson, Seattle.

## GRADUATE SCHOOL

Victor L. Brown, '09-10, Milwaukee.  
 Elmer A. Bruett, '15-16, Milwaukee.  
 F. W. Dickey, '07-09, Wauwatosa, Wis.  
 M. G. Glaeser, '18-19, Madison, Wis.

## THE CONSTITUENT CLUBS AND THEIR OFFICERS

## HARVARD CLUB OF AKRON, O.

Secretary-Treasurer: J. L. Handy, '14, 513 Second National Bank Building, Akron.

## HARVARD CLUB OF ALABAMA.

President: Julius Sternfeld, '95, 1110 Bell Building, Montgomery.  
 Vice-President: Henry U. Sims, LL.B. '97, 7 Steiner Building, Birmingham.  
 Secretary-Treasurer: Leroy R. Jacobs, '12, Birmingham.

## HARVARD CLUB OF ANDOVER, MASS.

President: Howard A. Cutler, '94, 9 Abbot St., Andover.  
 Vice-President: George W. Hinman, '98, 167 Main St., Andover.  
 Secretary-Treasurer: Charles C. Kimball, '13, 50 School St., Andover.

## DIVINITY SCHOOL

W. E. Jurden, '70-71, Eau Claire, Wis.  
 R. S. Loring, '95-97, Milwaukee.

## LAW SCHOOL

Thomas Rice Paxton, LL.B. '74, Princeton, Ind.  
 James K. Ilsley, '76-77, Milwaukee.  
 Merritt Starr, LL.B. '81, Winnetka, Ill.  
 I. H. Bronson, '84-85, '87-89, Seattle.  
 F. T. Smith, LL.B. '90, Milwaukee.  
 E. L. Richardson, LL.B. '97, Milwaukee.  
 Frank T. Boesel, LL.B. '99, Milwaukee.  
 C. M. Culver, LL.B. '99, Detroit.  
 J. H. Marshutz, LL.B. '02, Milwaukee.  
 Ernst Von Briesen, LL.B. '03, Milwaukee.  
 Hildreth Frost, LL.B. '04, Colorado Springs.  
 Jay M. Lee, '02-04, Kansas City.  
 K. E. Higby, LL.B. '05, Ripon, Wis.  
 E. L. McIntyre, LL.B. '07, Milwaukee.  
 Bruce W. Sanborn, '06-07, St. Paul.  
 G. A. Gessner, '05-03, Milwaukee.  
 Leon B. Lamfrom, LL.B. '08, Milwaukee.  
 R. Y. Flanders, LL.B. '09, Milwaukee.  
 Austin W. Scott, LL.B. '09, Cambridge.  
 W. J. Stevenson, '07-10, Cleveland.  
 Prather S. McDonald, '09-11, Memphis.  
 Raymond T. Zillmer, '10-11, Wauwatosa, Wis.  
 Roswell E. Davis, '12-13, Minneapolis.  
 Walter S. Bartlett, LL.B. '13, Milwaukee.  
 H. V. Buchholz, LL.B. '13, Minneapolis.  
 John McD. Fox, LL.B. '14, Milwaukee.  
 Ambrose Benj. Nutt, '15-17, Milwaukee.  
 Jacob Schwartz, LL.B. '12, Waukegan, Ill.

## ARCHITECTURAL SCHOOL

Harold H. Crawford, '16, Rochester, Minn.

## MEDICAL SCHOOL

H. W. Cruikshank, M.D. '95, Cleveland.  
 H. C. Dallwig, M.D. '17, Milwaukee.  
 G. A. Harlow, M.D. '93, Milwaukee.

## HARVARD CLUB OF ANNAPOLIS, MD.

President: Sidney Gunn, '04, U. S. Naval Academy, Annapolis.  
 Secretary-Treasurer: G. R. Clements, '13, U. S. Naval Academy, Annapolis.

## HARVARD CLUB OF ARIZONA.

President: Robert McNair Davis, '05, 802 East 5th St., Tucson.  
 Secretary-Treasurer: William L. Nash, '05, 322 North 4th St., Phoenix.

## HARVARD CLUB OF ARKANSAS.

President: Joseph R. Hamlen, '04, P. O. Box 114, Little Rock.  
 Secretary: E. A. McCulloch, LL.B. '13, Little Rock.  
 Treasurer: Alfred G. Kahn, '07, Little Rock.

## HARVARD CLUB OF ATLANTA, GA.

President: Samuel N. Evins, LL.B. '93, Empire Trust Building, Atlanta.  
 Vice-President: H. Warner Hill, Law '80-81, State Capitol, Atlanta.  
 Secretary-Treasurer: Madison Richardson, Law '13, 525 Grant Building, Atlanta.

## HARVARD CLUB OF AUSTIN, TEX.

President: W. J. Battle, A.M. '91, Ph.D. '93, University of Texas, Austin.  
 Secretary-Treasurer: A. P. Brogan, '11, University of Texas, Austin.

## HARVARD CLUB OF BANGOR, ME.

President: John Wilson, '00, Bangor.  
 Secretary: Howard Corning, '90, 393 State St., Bangor.

## HARVARD CLUB OF THE BERKSHIRES.

President: Walter Prichard Eaton, '00, Sheffield, Mass.  
 Vice-President: Austen Fox Riggs, '98, Stockbridge, Mass.  
 Secretary-Treasurer: Milton B. Warner, LL.B. '91, Pittsfield, Mass.

## HARVARD CLUB OF BOSTON, MASS.

President: Robert F. Herrick, '90, 84 State St., Boston.  
 Vice-President: James Lawrence, '01, 141 Milk St., Boston.  
 Secretary: Francis A. Harding, '09, 52 Fulton St., Boston.  
 Treasurer: Edward Wigglesworth, '08, 109 Chestnut St., Boston.

## HARVARD CLUB OF BUENOS AIRES, ARGENTINA.

President: John B. Sullivan, '08, General Electric Co., Buenos Aires.  
 Secretary-Treasurer: Hampton Robb, '17, First National Bank, Boston, Mass.

## HARVARD CLUB OF BUFFALO, N. Y.

President: Davis T. Dunbar, '04, 390 Niagara St., Buffalo.  
 Vice-President: Lester F. Gilbert, '06, White Building, Buffalo.  
 Secretary: George F. Plimpton, '14, 52 East Swan St., Buffalo.  
 Treasurer: Wells V. Moot, '08, Erie County Bank Building, Buffalo.

## HARVARD CLUB OF CENTRAL OHIO.

President: E. A. Reed, '92, 1562 Richmond Ave., Columbus.  
 Vice-President: D. H. Morris, '96, 70 North Ohio Ave., Columbus.  
 Secretary-Treasurer: A. D. Estabrook, '04, 243 North Front St., Columbus.

## HARVARD CLUB OF CHICAGO, ILL.

President: Laird Bell, '04, 134 South La Salle St., Chicago.

Vice-Presidents: Joseph L. Valentine, '98, 1610-38 South Dearborn St., Chicago.; J. Oakley Carson, '02, Hinsdale, Ill.; Lawrence Howe, '07, 523 The Rookery, Chicago.

Secretary: S. Powel Griffitts, '15, 1027 The Rookery, Chicago.

Treasurer: Francis A. Bonner, '07, 400 The Rookery, Chicago.

## HARVARD CLUB OF CINCINNATI, O.

President: Smith Hickenlooper, LL.B. '04, Court House, Cincinnati.  
 Vice-President: John Shillito, '11, The John Shillito Co., Cincinnati.  
 Secretary: F. H. Chatfield, '12, 3rd and Plum Sts., Cincinnati.  
 Treasurer: C. H. Davis, '13, 204 St. Paul Building, Cincinnati.

## HARVARD CLUB OF CLEVELAND, O.

President: Richard Dexter, '01, 602 Rose Building, Cleveland.  
 Vice-President: Chester C. Bolton, '05, 606 Hickox Building, Cleveland.  
 Secretary: Phil Benton, '18, 215 Cuyahoga Building, Cleveland.  
 Treasurer: J. H. Macleod, Jr., '14, 215 Cuyahoga Building, Cleveland.

## HARVARD CLUB OF COLUMBIA, MO.

President: R. J. Kerner, Ph.D. '14, University of Missouri, Columbia.  
 Vice-President: J. H. Coursault, A.M. '00, University of Missouri, Columbia.  
 Secretary-Treasurer: J. W. Rankin, '92, University of Missouri, Columbia.

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 1st Vice-President: Edward W. Emerson, '66, Concord.  
 2nd Vice-President: Pliny Jewell, '99, Concord.  
 3rd Vice-President: Edward F. Laughlin, '00, Concord Junction.  
 Secretary: Percy W. Brown, '08, Concord.  
 Treasurer: Henry S. Thompson, '99, Concord.

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 2nd Vice-President: David Gibbs, '98, Meriden.  
 3rd Vice-President: Roswell P. Angier, '97, New Haven.  
 Secretary-Treasurer: L. Phelps Soule, '06, Yale University Press, New Haven.

## HARVARD CLUB OF THE CONNECTICUT VALLEY.

President: Frederic M. Jones, '96, 3rd National Bank Building, Springfield, Mass.  
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## ASSOCIATED HARVARD CLUBS

'09, care of W. C. Simons, Springfield, Mass.; J. D. Clark, '07, Ware, Mass.  
 Secretary: Walter W. Van der Wolk, '17, 317 Main St., Springfield, Mass.  
 Treasurer: Leicester Warren, '98, 33 St. James Ave., Springfield, Mass.

## HARVARD CLUB OF DALLAS, TEX.

President: H. W. Fisher, '04, 115 Field St., Dallas.  
 Vice-President: George V. Peak, A.M. '08, 1001-2 American Exchange Building, Dallas.  
 Secretary-Treasurer: Landon C. Moore, '02, 1713 Young St., Dallas.

## HARVARD CLUB OF DAYTON, O.

President: R. H. Grant, 01, Delcolight Co., Dayton.  
 Vice-President: C. H. Simms, '90, Dayton.  
 Secretary-Treasurer: E. J. B. Gorman, '15, The Dayton Automotive Wheel Co., Dayton.

## HARVARD CLUB OF DELAWARE.

President: Victor B. Wooley, Law '89-90, Federal Building, Wilmington.  
 Vice-Presidents: LeRoy Harvey, '94, 907 Broome St., Wilmington; Charles Copeland, '89, Du Pont Building, Wilmington.  
 Secretary: Charles B. Palmer, '97, 310 Equitable Building, Wilmington.

## HARVARD CLUB OF DES MOINES, IA.

President: Oliver P. Thompson, '07, 205 Hubbell Building, Des Moines.  
 Secretary-Treasurer: James W. Hubbell, '17, 205 Hubbell Building, Des Moines.

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 Secretary-Treasurer: Arthur Hamilton, '07, University of Illinois, Urbana.

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 Vice-Presidents: G. Hall Roosevelt, '13, General Electric Co., Schenectady; William L. Thompson, '93, 24 1st St., Troy.  
 Secretary-Treasurer: Edward L. McKinney, '12, 927 Broadway, Albany.

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 Secretary: James O. Watson, Sc. '96-97, Fairmont.  
 Treasurer: Harold F. Rogers, A.M. '08, 1108 Ridgely Ave., Fairmont.

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Vice-President: Charles D. Davol, '06, 314 June St., Fall River.  
 Secretary: Harold S. R. Buffington, '08, 885 Hanover St., Fall River.  
 Treasurer: Charles J. Hurley, '02, P. O. Box 623, Fall River.

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 Secretary-Treasurer: Julius H. Amberg, LL.B. '15, 573 College Ave., S. E., Grand Rapids.

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Secretary-Treasurer: M. A. Taylor, '89, 7 Arlington Place, Haverhill.

## HARVARD CLUB OF HAWAII.

President: Alfred L. Castle, '06, Robertson, Castle & Olson, Honolulu.  
 Secretary-Treasurer: J. P. Morgan, '11, P. O. Box 188, Honolulu.

## HARVARD CLUB OF HOUSTON, TEX.

President: Walter Betz Renn, '03, First National Bank Building, Houston.  
 Vice-President: Grover Rees, LL.B. '15, 813 Carter Building, Houston.  
 Secretary-Treasurer: Griffith C. Evans, '07, Rice Institute, Houston.

## HARVARD CLUB OF IDAHO.

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 Vice-President: C. P. McCarthy, '02, Court House, Boise.  
 Secretary-Treasurer: A. Dorman Johnson, '12, 1312 Warm Springs Ave., Boise.

## HARVARD CLUB OF INDIANA.

President: Hugh McK. Landon, '92, 904 Hume-Mansur Building, Indianapolis.  
 Vice-President: E. DeW. Wales, '96, 1236 North Pennsylvania Ave., Indianapolis.  
 Secretary-Treasurer: Montgomery S. Lewis, '11, 3604 Salem St., Indianapolis.

## HARVARD CLUB OF IOWA.

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Secretary: Harold L. Beyer, LL.B. '02, Grinnell.

## HARVARD CLUB OF JAPAN.

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Vice-Presidents: D. H. Buchanan, A.M. '12; B. T. Sakai, A.M. '98, Department of Foreign Affairs, Tokyo.  
Secretary-Treasurer: Takashi Komatsu, '12, Toyo Kisen Kaisha, Yokohama.

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Secretary-Treasurer: F. DeW. Bolman, '95, 624 South Broadway, Leavenworth.

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Vice-President: Kenneth W. Snyder, '14, 25 East 45th St., Kansas City.  
Secretary: Gage C. Frick, '19, 5200 Oak St., Kansas City.  
Treasurer: Leighton Miles, '07, 511 Bryant Building, Kansas City.

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Vice-President: George D. Markham, '81, Dublin, N. H.  
Secretary-Treasurer: John Elliott, '12, Keene, N. H.

## HARVARD CLUB OF KENTUCKY.

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Vice-Presidents: Frederic M. Sackett, LL.B. '93, 315 Guthrie St., Louisville; Robert N. Miller, LL.B. '06, 303 Columbia Building, Louisville.  
Secretary-Treasurer: Percy N. Booth, '96, 906 Lincoln Bank Building, Louisville.

## HARVARD CLUB OF LAWRENCE, MASS.

President: J. J. Bartley, M.D. '01, 334 Haverhill St., Lawrence.  
Secretary: Arthur Sweeney, '10, 155 Berkeley St., Lawrence.  
Treasurer: H. C. Chubb, '02, 149 Berkeley St., Lawrence.

## HARVARD CLUB OF LINCOLN, NEB.

President: S. Mills Hayes, '84, 1222 J. St., Lincoln.  
Secretary: Clifford S. Parker, '12, 1848 South St., Lincoln.

## HARVARD CLUB OF LONDON.

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Vice-President: Robert Grant, Jr., '06, 80 Lombard St., London, E.C.3.  
Secretary-Treasurer: Chester G. Burden, '11, 18 Birchin Lane, London, E.C.3.

## HARVARD CLUB OF LONG ISLAND.

President: B. Meredith Langstaff, '08, 25 Broad St., New York City.  
Vice-President: William W. Richards, '55, 177 Steuben St., Brooklyn, N. Y.  
Secretary-Treasurer: Warren J. Kirby, '01, St. Albans, L. I.

## HARVARD CLUB OF LOUISIANA.

President: J. L. Onorato, Law '89-90, Carondelet St., New Orleans.  
Vice-Presidents: R. B. Montgomery, '90, Whitney Building, New Orleans; M. M. Lemann, LL.B. '06, Hibernia Building, New Orleans.  
Secretary-Treasurer: Stanley F. Morse, '06, 617 Common St., New Orleans.

## HARVARD CLUB OF LOWELL, MASS.

Vice-President: Walter H. Howe, '86, 118 Traders Bank Building, Lowell.  
Secretary: Frederic C. Church, Jr., '20, 53 Central St., Lowell.  
Treasurer: Allan Dumas, '11, 67 Middle St., Lowell.

## HARVARD CLUB OF LYNN, MASS.

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1st Vice-President: Henry Cabot Lodge, '71, U. S. Senate, Washington, D. C.  
2nd Vice-President: Elihu Thomson, S.D. (hon.) '09, 22 Monument Ave., Swampscott.  
Secretary-Treasurer: Luther Atwood, '83, 8 Sagamore St., Lynn.

## HARVARD CLUB OF MADISON, WIS.

President: H. S. Richards, LL.B. '95, 14 Prospect Ave., Madison.  
Secretary-Treasurer: O. J. Campbell, 03, 15 East Gelman St., Madison.

## HARVARD CLUB OF MAINE.

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2nd Vice-President: Howard Corning, '90, 393 State St., Bangor.  
Secretary: Henry A. Kelley, D.M.D. '88, 727 Congress St., Portland.  
Treasurer: Samuel S. Talbot, '13, 16 Exchange St., Portland.

## HARVARD CLUB OF MARYLAND.

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1st Vice-President: Henry Barton Jacobs, '83, 11 West Mt. Vernon Place, Baltimore.

## ASSOCIATED HARVARD CLUBS

2nd Vice-President: W. W. Marston, '02, Charles St. and North Ave., Baltimore.  
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 Treasurer: J. W. Middendorf, Jr., '16, American Building, Baltimore.

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 Secretary-Treasurer: Prather S. McDonald, Law '09-11, Exchange Building, Memphis.

## HARVARD CLUB OF MICHIGAN.

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 Vice-President: Harry E. Aulsbrook, '08, 129 East Woodbridge Ave., Detroit.  
 Secretary-Treasurer: Hale G. Knight, '13, 3580 Vinewood Ave., Detroit.

## HARVARD CLUB OF MILWAUKEE, WIS.

President: George A. Morison, '00, Bucyrus Co., South Milwaukee.  
 Vice-President: Mackey Wells, '08, 596 Clinton St., Milwaukee.  
 Members of the Executive Committee: E. P. Allis, '15, 133 Stewart St., Milwaukee; E. E. Bacon, '20, 334 Prospect Ave., Milwaukee.  
 Secretary-Treasurer: Perry J. Stearns, '13, 927 Wells Building, Milwaukee.

## HARVARD CLUB OF MINNESOTA.

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 Vice-President: Bergmann Richards, '09, 800 Security Building, Minneapolis.  
 Secretary: H. V. Bruchholz, Law '12-13, 115 South 5th St., Minneapolis.  
 Treasurer: William C. Koch, '13, Pioneer Building, St. Paul.

## HARVARD CLUB OF MISSISSIPPI.

President: Nicholas Feld, '04, N. P. Feld Cotton Co., Vicksburg.

## HARVARD CLUB OF MONTANA.

President: Washington Jay McCormick, '06, Missoula.  
 Secretary-Treasurer: Bradford Hale Ellis, '01, P. O. Box 525, Helena.

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 Vice-President: R. R. Hollister, '97, 4907 Davenport St., Omaha.  
 Treasurer: H. W. Yates, '01, Nebraska National Bank Building, Omaha.  
 Secretary: Alan McDonald, '12, Omaha National Bank Building, Omaha.

HARVARD CLUB OF NEVADA.  
 Secretary-Treasurer: Peter Frandsen, '98, University of Nevada, Reno.

HARVARD CLUB OF NEW BEDFORD, MASS.  
 Secretary: Cooper Gaw, '98, *The Standard*, New Bedford.

HARVARD CLUB OF NEWBURYPORT, MASS.  
 President: H. W. Pritchard, '04, Newburyport.  
 Secretary: Leon M. Little, '10, Radnor Hall, Cambridge.  
 Treasurer: Lawrence B. Johnson, '15, 203 High St., Newburyport.

NEW ENGLAND FEDERATION OF HARVARD CLUBS.  
 President: N. H. Batchelder, '01, The Loomis Institute, Windsor, Conn.  
 Vice-President: Howard Corning, '90, 393 State St., Bangor, Me.  
 Secretary: Alfred E. Chase, '04, 47 Baltimore St., Lynn, Mass.  
 Treasurer: Martin A. Taylor, '89, 7 Arlington Place, Haverhill, Mass.

HARVARD CLUB OF NEW HAMPSHIRE.  
 President: Robert J. Graves, '00, 3 North State St., Concord.  
 Secretary: Hobart Pillsbury, '09, 107 Arlington St., Manchester.

HARVARD CLUB OF NEW HAVEN, CONN.  
 President: Roswell P. Angier, '97, Yale University, New Haven.  
 Secretary: L. P. Soule, '06, Yale University Press, New Haven.

HARVARD CLUB OF NEW JERSEY.  
 President: Alfred K. Moe, '97, 2 Exchange Place, Jersey City.  
 Vice-President: Philip McK. Garrison, '90, 45 Park Place, New York City.  
 Secretary-Treasurer: R. Norris Shreve, '08, 43 Fifth Ave., New York City.

HARVARD CLUB OF NEW MEXICO.  
 President: Bronson M. Cutting, '10, Santa Fé.  
 Secretary-Treasurer: F. C. Wilson, '98, Laughlin Building, Santa Fé.

HARVARD CLUB OF NEW YORK CITY.  
 President: Robert P. Perkins, '84, 25 Madison Ave., New York City.  
 Vice-President: Thomas W. Slocum, '90, 11 Thomas St., New York City.  
 Secretary: John Elliott, '12, 18 Broad St., New York City.  
 Treasurer: Francis M. Weld, '97, 14 Wall St., New York City.  
 Executive Secretary: Edgar H. Wells, '97, 27 West 44th St., New York City.

HARVARD CLUB OF NORTH CAROLINA.  
 Secretary: H. McC. Dargan, University of North Carolina, Chapel Hill.

## HARVARD CLUB OF NORTH CHINA.

President: Willing H. Spencer, '99, American Legation, Peking.  
Secretary-Treasurer: Luther M. Jee, A.M. '09, Ministry of Finance, Peking.

## HARVARD CLUB OF NORTH DAKOTA.

President: Daniel B. Holt, '90, Fargo.  
Vice-President: George F. Will, '06, Bismarck.  
Secretary-Treasurer: Fred M. Hector, '10, Fargo.

## HARVARD CLUB OF NORTHWESTERN OHIO.

President: Walter H. Schmidt, '06, 719 Michigan St., Toledo.  
Vice-President: W. A. Gosline, '96, 620 Ohio Building, Toledo.  
Secretary: Oscar J. Smith, '13, 940 Spitzer Building, Toledo.  
Treasurer: Clifford T. Hanson, '01, 405 Broadway, Maumee.

## HARVARD CLUB OF OKLAHOMA.

President: Harlow A. Leekley, '96, Muskogee.  
Secretary-Treasurer: R. E. Gish, '07, Tulsa.

## HARVARD CLUB OF OTTAWA, CAN.

President: J. A. Machado, '83, 224 Wellington St., Ottawa.  
Vice-President: W. L. M. King, A.M. '98, The Roxborough Apartments, Ottawa.  
Secretary-Treasurer: Alexander Lerner, '08, Linden Terrace, Ottawa.

## HARVARD CLUB OF NORTHEASTERN PENNSYLVANIA.

President: C. D. Coughlin, '06, 504 Coal Exchange, Wilkes-Barre.  
Secretary-Treasurer: J. A. McCaa, '05, Wilkes-Barre.

## HARVARD CLUB OF OREGON.

President: A. L. Mills, '81, First National Bank, Portland.  
Secretary: V. D. C. Beach, '12, 733 Northwestern Bank Building, Portland.  
Treasurer: Hugh Burdette McGuire, '18, 404 Couch Building, Portland.

## HARVARD CLUB OF PARIS, FRANCE.

President: Robert W. Bliss, '00, American Embassy, Paris.  
Vice-President: Charles I. Barnard, LL.B. '74, 8 rue Theodore Ribot, Paris.  
Secretary-Treasurer: George Jones, '05, 31 Boulevard de l'Opera, Paris.

## HARVARD CLUB OF PHILADELPHIA, PA.

President: Francis Rawle, '69, 1002 West End Trust Building.  
Vice-President: Henry G. Brengle, '87, 410 Chestnut St.  
Secretary: Percy C. Madeira, '10, 1242 Land Title Building.  
Treasurer: Devereaux C. Josephs, '15, 435 Chestnut St.

## HARVARD CLUB OF THE PHILIPPINE ISLANDS.

Secretary-Treasurer: H. Otley Beyer, Grad. '08-10, Bureau of Science, Manila.

## HARVARD CLUB OF PORTO RICO.

President: E. A. Bailey, '91, Manati.  
Vice-President: Edmund Stevens, '98, Vega Alta.  
Secretary-Treasurer: O. B. Frazer, LL.B. '11, Box 225, San Juan.

## HARVARD CLUB OF READING, PA.

President: W. A. Heizmann, '04, Wyomissing.  
Secretary: Wellington M. Bertolet, '04, 603 Baer Building, Reading.  
Treasurer: Edward J. Dives, '06, 625 North Fourth St., Reading.

## HARVARD CLUB OF RHODE ISLAND.

President: John S. Holbrook, '96, 106 Prospect St., Providence.  
Vice-President: Arthur Ingraham, '96, Oakland.  
Secretary: Paul A. Merriam, '10, 389 Charles St., Providence.  
Treasurer: Raymond G. Williams, '11, 91 Irving Ave., Providence.

## HARVARD CLUB OF ROCHESTER, N. Y.

President: Wesley M. Angle, '03, 96 Barrington St., Rochester.  
Vice-President: J. W. Johnston, '05, P. O. Box 578, Rochester.  
Secretary-Treasurer: Leon P. Clarke, '08, 19 Main St., East, Rochester.

## ROCKY MOUNTAIN HARVARD CLUB.

President: Joseph D. Hitch, '95, 525 Cooper Building, Denver.  
Vice-President: George W. Gano, Law '93-94, Gano-Downes Co., Denver.  
Secretary-Treasurer: R. H. H. Hart, '97, 514 Symes Building, Denver.

## HARVARD CLUB OF ST. LOUIS.

President: William S. Bedal, '03, Third National Bank Building, St. Louis.  
1st Vice-President: Arthur C. Boylston, '03, 3600 North 2nd St., St. Louis.  
2nd Vice-President: George O. Carpenter, Jr., '02, 6375 Waterman Ave., St. Louis.  
Secretary: Herbert L. Marshall, '02, Central High School, St. Louis.  
Treasurer: Frederick W. Russe, '02, 3600 North 2nd St., St. Louis.

## HARVARD CLUB OF SAN ANTONIO, TEXAS.

President: I. S. Kahn, '00, Moore Building, San Antonio.  
Secretary-Treasurer: Warren Henderson, '12, P. O. Box 1107, San Antonio.

## HARVARD CLUB OF SAN DIEGO, CAL.

President: R. C. Allen, '80, Bonita.  
Vice-President: Gordon Gray, '01, 416 Union Building, San Diego.

## ASSOCIATED HARVARD CLUBS

**Secretary-Treasurer:** H. J. Bischoff, LL.B. '12,  
806 Watts Building, San Diego.

**HARVARD CLUB OF SANTA BARBARA, CAL.**  
**President:** Winsor Soule, '06, 1906 State St.,  
Santa Barbara.

**HARVARD CLUB OF SAN FRANCISCO, CAL.**  
**President:** Seward B. McNear, '95, 322 Pine St.,  
San Francisco.  
1st Vice-President: S. Hasket Derby, '99, 1101  
Merchants Exchange Building, San Francisco.  
2nd Vice-President: George S. Potter, '90, 1827  
Pacific Ave., San Francisco.  
**Secretary:** Francis P. Farquhar, '09, 519 California  
St., San Francisco.  
**Treasurer:** Paul Bancroft, '99, 731 Market St.,  
San Francisco.

**HARVARD CLUB OF SEATTLE, WASH.**  
**President:** George E. Wright, '89, 1227 38th  
Ave., North, Seattle.  
**Secretary-Treasurer:** Melville Monheimer, '12,  
1718 L. C. Smith Building, Seattle.

**HARVARD CLUB OF SOMERVILLE, MASS.**  
**President:** George M. Hosmer, '01, 13 Arlington  
St., Somerville.  
Vice-President: Austin M. Pinkham, '94, 34  
Liberty Ave., Somerville.  
**Secretary-Treasurer:** Joseph M. Looney, '17, 73  
Rogers Ave., Somerville.

**HARVARD CLUB OF SOUTHERN CALIFORNIA.**  
**President:** Herman Henneberger, Jr., '05, 910 San  
Rafael Ave., Pasadena.  
**Secretary:** W. S. Witmer, '12, 504 Wright &  
Callender Building, Los Angeles.  
**Treasurer:** S. W. Forsman, '01, 903 North Main  
St., Los Angeles.

**HARVARD CLUB OF SPOKANE, WASH.**  
**President:** G. D. Ayres, '79, 506 Ziegler Building,  
Spokane.  
Vice-President: Herman Page, '88, 2303 First  
Ave., Spokane.  
**Secretary-Treasurer:** Raphael S. Gordon, '18, 601  
Seventh Ave., Spokane.

**HARVARD CLUB OF SYRACUSE, N. Y.**  
**President:** H. G. Locke, '86, 608 East Genesee  
St., Syracuse.  
Vice-President: F. P. Westcott, '98, 102 Circle  
Road, Syracuse.  
**Secretary-Treasurer:** James Cooper, '18, 1921  
West Genesee St., Syracuse.

**HARVARD CLUB OF TACOMA, WASH.**  
**President:** J. R. Yocom, '85, Box 1040, Tacoma.  
**Secretary-Treasurer:** R. B. Nason, '01, 312 Equitable  
Building, Tacoma.

**HARVARD CLUB OF TAUNTON, MASS.**  
**President:** Joseph K. Milliken, '96, North Dighton,  
Mass.  
Vice-President: William H. Reed, '95, 44 Summer  
St., Taunton.  
**Secretary-Treasurer:** Arthur R. Crandell, '92, 48  
Church Green, Taunton.

**HARVARD CLUB OF TORONTO, CAN.**  
**President:** R. E. L. Kittredge, '07, Trinity College,  
Queen St., West, Toronto.  
**Secretary-Treasurer:** S. B. Trainer, '04, 10 St.  
Patrick St., Toronto.

**HARVARD CLUB OF UTAH.**  
**President:** George A. Eaton, '92, 850 South 13th  
East St., Salt Lake City.  
Vice-President: P. E. Peterson, Grad. Bus. '09-10,  
287 North Fifth East St., Logan.  
**Secretary-Treasurer:** W. Dee Stone, LL.B. '15,  
315 East Second South St., Salt Lake City.

**HARVARD CLUB OF UTICA, N. Y.**  
**Secretary:** John D. White, '07, care of D. P.  
& J. D. White, Inc., White Building, Utica.

**HARVARD CLUB OF VERMONT.**  
**President:** W. B. C. Stickney, '65, Rutland.  
1st Vice-President: Franklin S. Billings, '85,  
Woodstock.  
2nd Vice-President: Clarence Morgan, '94, Shelburne.  
**Secretary-Treasurer:** P. M. Williams, Dent. '91-  
93, Rutland.

**HARVARD CLUB OF VIRGINIA.**  
**President:** Frank Y. Hall, '98, "Pantops", Charlottesville.  
Vice-Presidents: James E. Gregg, '97, Hampton;  
Cyrus Wendell Beale, LL.B. '14, Mutual Building,  
Richmond.  
**Secretary-Treasurer:** T. Justin Moore, LL.B. '13,  
Virginia Railway & Power Building, Richmond.

**HARVARD CLUB OF WASHINGTON, D. C.**  
**President:** Clarence R. Wilson, '96, Wilkins Building,  
Washington.  
1st Vice-President: John W. Davidge, '02, Union  
Trust Building, Washington.  
2nd Vice-President: Harvey W. Wiley, '73, Woodward  
Building, Washington.  
3rd Vice-President: Walter R. Tuckerman, '03,  
Bethesda, Md.  
4th Vice-President: Walter I. McCoy, '82, Court  
House, Washington.  
**Secretary:** Charles V. Imlay, '08, 1416 F St.,  
Washington.  
**Treasurer:** Pickering Dodge, '79, Southern Building,  
Washington.

**HARVARD CLUB OF WATERTOWN, MASS.**  
**President:** Charles A. Hobbs, '80, 110 Garfield  
St., Watertown.

**Secretary:** H. McF. B. Ogilby, '07, 19 Russell Ave., Watertown.

**HARVARD CLUB OF WESTERN PENNSYLVANIA.**  
**President:** Arthur M. Scully, '05, 436 Diamond St., Pittsburgh.  
**Vice-President:** Ralph H. Watson, '00, Munhall.  
**Secretary:** Henry R. Hilliard, '14, 514 Smithfield St., Pittsburgh.  
**Treasurer:** Charles H. Wolfe, '10, 5060 Forbes St., Pittsburgh.

**HARVARD CLUB OF WEST VIRGINIA.**  
**President:** J. G. Bradley, '02, Dundon Clay Co., Dundon.  
**Secretary-Treasurer:** Arthur M. Hurlin, '06, 1206 Quarrier St., Charleston.

**HARVARD CLUB OF WORCESTER, MASS.**  
**President:** George R. Stobbs, '99, 390 Main St.  
**1st Vice-President:** Michael F. Fallon, M.D. '87, 390 Main St.  
**2nd Vice-President:** John A. Denholm, '99, 69 Hammond St.  
**Secretary-Treasurer:** Harold H. Hartwell, '13, 390 Main Street.

**HARVARD CLUB OF WYOMING.**  
**Secretary-Treasurer:** Frederick E. Warren, '05, Warren Live Stock Co., Cheyenne.

**HARVARD CLUB OF YOUNGSTOWN, O.**  
**President:** Henry A. Butler, '97, Stambaugh Building, Youngstown.  
**Secretary-Treasurer:** William F. Maag, '05, 204 Madison Ave., Youngstown.

## Officers of the Associated Harvard Clubs from the Beginning

1897-8.

**Chairman:** George B. Leighton, '88, St. Louis.  
**Secretary:** Frederick W. Burlingham, '91, Chicago.

1898-9.

**President:** George B. Leighton, '88, St. Louis.  
**Vice-President:** Samuel Hill, '79, Minneapolis.  
**Secretary-Treasurer:** Frederick W. Burlingham, '91, Chicago.

1899-00.

**President:** William C. Boyden, '86, Chicago.  
**Vice-President:** George D. Markham, '81, St. Louis.  
**Secretary-Treasurer:** F. Herman Gade, '93, Chicago.

1900-1.

**President:** James McIntosh, '84, Omaha.  
**Vice-President:** J. Stuart Bell, '81, Louisville.  
**Secretary-Treasurer:** Walter Cary, '93, Milwaukee.

1901-2.

**President:** Elliott H. Pendleton, '82, Cincinnati.  
**Vice-President:** V. Mott Porter, '92, St. Louis.

1902-3.

**President:** Frank E. Gavin, '73, Indianapolis.  
**Vice-President:** Edwin H. Abbot, '55, Milwaukee.  
**Secretary-Treasurer:** S. L. Swarts, '88, St. Louis.

1903-4.

**President:** Augustus E. Willson, '69, Louisville.  
**Vice-President:** John W. Perkins, '82, Kansas City.  
**Secretary-Treasurer:** Hugh McK. Landon, '92, Indianapolis.

1904-5.

**President:** Benjamin Carpenter, '88, Chicago.  
**Vice-President:** Rome G. Brown, '84, Minneapolis.  
**Secretary-Treasurer:** Percival J. Eaton, '83, Pittsburgh.

1905-6.

**President:** George D. Markham, '81, St. Louis.  
**Vice-President:** Frederick G. Bromberg, '58, Mobile.  
**Secretary-Treasurer:** Valentine H. May, '95, Milwaukee.

1906-7.

**President:** Rome G. Brown, '84, Minneapolis.  
**Vice-President:** Stewart Shillito, '79, Cincinnati.  
**Secretary-Treasurer:** Valentine H. May, '95, Milwaukee.

1907-8.

**President:** Hugh McK. Landon, '92, Indianapolis.  
**Vice-President:** V. Mott Porter, '92, St. Louis.  
**Secretary-Treasurer:** Leslie H. Shepherd, '98, Detroit.

1908-9.

**President:** Robert J. Cary, '90, Chicago.  
**Vice-President:** Thomas W. Slocum, '90, New York.  
**Secretary-Treasurer:** Graham P. Hunt, '96, Cincinnati.

1909-10.

**President:** Thomas W. Slocum, '90, New York.  
**Vice-Presidents:** Eastern, Walter C. Baylies, '84, Boston; Central, Mitchell D. Follansbee, '92, Chicago; Southern, Henry M. Atkinson, '84, Atlanta; Western, E. M. Grossman, '96, St. Louis; Pacific, Herman Chapin, '79, Seattle.  
**Secretary:** Minot Simons, '91, Cleveland.  
**Treasurer:** Parmely W. Herrick, '04, Cleveland.

1910-11.

**President:** Mitchell D. Follansbee, '92, Chicago.  
**Vice-Presidents:** Eastern, Edgar C. Felton, '79, Philadelphia; Central, Carleton Sprague, '81, Buffalo; Western, George C. Christian, '95, Minneapolis; Southern, Samuel N. Evin, LL.B. '93, Atlanta; Pacific, Valentine H. May, '95, Seattle.

## ASSOCIATED HARVARD CLUBS

Secretary: Minot Simons, '91, Cleveland.  
Treasurer: Parmely W. Herrick, '04, Cleveland.

1911-12.

President: Minot Simons, '01, Cleveland.  
Vice-Presidents: Eastern, Odin Roberts, '86, Boston; Central, Kellogg Fairbank, '90, Chicago; Western, Carroll E. Edson, '88, Denver; Southern, R. B. Montgomery, '90, New Orleans; Pacific, Valentine H. May, '95, Seattle; Southwestern, A. T. Perkins, '87, St. Louis.  
Secretary: C. M. Bard, '01, Minneapolis.  
Treasurer: Parmely W. Herrick, '04, Cleveland.

1912-13.

President: Stewart Shillito, '79, Cincinnati.  
Vice-Presidents: Eastern, S. E. Winslow, '85, Worcester, Mass.; Central, T. R. Paxton, '74, Princeton, Ind.; Western, C. E. Edson, '88, Denver; Southern, F. B. Lemann, '92, Donaldsville, La.; Pacific, T. W. Huntington, '76, San Francisco; Southwestern, A. T. Perkins, '87, St. Louis.  
Secretary: C. M. Bard, '01, Minneapolis.  
Treasurer: Parmely W. Herrick, '04, Cleveland.

1913-14.

President: Percival J. Eaton, '83, Pittsburgh.  
Vice-Presidents: New England, J. D. Phillips, '97, Boston; Eastern, H. L. Clark, '87, Philadelphia; Central, T. R. Paxton, '74, Princeton, Ind.; Western, C. E. Edson, '88, Denver; Southern, R. B. Montgomery, '90, New Orleans; Southwestern, A. T. Perkins, '87, St. Louis; Pacific, T. W. Huntington, '76, San Francisco; European, F. Herman Gade, '93, Christiania, Norway.

Secretary: C. M. Bard, '01, Minneapolis.  
Treasurer: Parmely W. Herrick, '04, Cleveland.

1914-15.

President: A. T. Perkins, '87, St. Louis.  
Vice-Presidents: New England, J. D. Phillips, '97, Topsfield, Mass.; Eastern, Amory G. Hodges, '74, New York; Central, A. M. Allen, '82, Cincinnati; Western, Karl DeLaittre, '97, Minneapolis; Southern, R. B. Montgomery, '90, New Orleans; Southwestern, Arthur H. Morse, '02, Kansas City; Pacific, William Thomas, '73, San Francisco; European, F. Herman Gade, '93, Christiania, Norway.  
Secretary: C. M. Bard, '01, Minneapolis.  
Treasurer: Parmely W. Herrick, '04, Cleveland.

1915-16.

President: Thomas W. Lamont, '92, New York.  
Vice-Presidents: New England, E. A. Harriman, '88, New Haven; Eastern, H. L. Clark, '87, Philadelphia; Central, P. W. Herrick, '04, Cleveland; Western, A. T. Smith, '87, Omaha; Southern, David Fentress, LL.B. '99, Memphis; Southwestern, H. A. Leekley, '96,

Muskogee, Okla.; Pacific, William Thomas, '73, San Francisco; European, James Hazen Hyde, '98, Paris.

Secretary: E. M. Grossman, '96, St. Louis.  
Treasurer: G. C. Kimball, '00, Pittsburgh.

1916-17-18-19.

President: Frederick W. Burlingham, '91, Chicago.  
Vice-Presidents: New England, Frederic C. Weld, '86, Lowell; Eastern, Herbert L. Clark, '87, Philadelphia; Central, Parmely W. Herrick, '04, Cleveland; Western, Arthur C. Smith, '87, Omaha; Southern, Prather S. McDonald, Law '09-11, Memphis; Southwestern, H. A. Leekley, '96, Muskogee, Okla.; Pacific, Daniel Kelleher, '85, Seattle; European, James Hazen Hyde, '98, Paris.

Secretary: E. M. Grossman, '96, St. Louis.  
Treasurer: G. C. Kimball, '00, Pittsburgh.

1919-20.

President: G. C. Kimball, '00, Pittsburgh.  
Vice-Presidents: New England, H. M. Williams, '85, Boston; Eastern, Langdon P. Marvin, '98, New York City; Central, Richard Jones, Jr., '90, Youngstown, O.; Western, Arthur C. Smith, '87, Omaha; Southern, Prather S. McDonald, Law '09-11, Memphis; Southwestern, H. A. Leekley, '96, Muskogee, Okla.; Pacific, A. L. Mills, '81, Portland, Ore.; European, James Hazen Hyde, '98, Paris.

Secretary: E. M. Grossman, '96, St. Louis.  
Treasurer: E. H. Letchworth, '02, Buffalo.

1920-21.

President: John W. Prentiss, '98, New York.  
Vice-Presidents: New England, H. M. Williams, '85, Boston; Eastern, Langdon P. Marvin, '98, New York; Central, Richard Jones, Jr., '90, Youngstown, O.; Western, Arthur C. Smith, '87, Omaha; Southern, Henry U. Sims, LL.B. '97, Birmingham, Ala.; Southern, E. M. Grossman, '96, St. Louis; Pacific, Daniel B. Trefethen, LL.B. '01, Seattle; European, James Hazen Hyde, '98, Paris.

Secretary: Chester C. Bolton, '05, Cleveland.  
Treasurer: E. H. Letchworth, '02, Buffalo.

1921-22.

President: E. M. Grossman, '96, St. Louis.  
Vice-Presidents: New England, Arthur Adams, '99, Boston; Eastern, Langdon P. Marvin, '98, New York City; Central, Charles T. Greve, '84, Cincinnati; Western, Edward P. Davis, '99, St. Paul; Southern, Henry U. Sims, LL.B. '97, Birmingham, Ala.; Southwestern, Leighton Miles, '07, Kansas City, Mo.; Pacific, Daniel B. Trefethen, LL.B. '01, Seattle; European, James Hazen Hyde, '98, Paris.

Secretary: George A. Morison, '00, Milwaukee.  
Treasurer: E. H. Letchworth, '02, Buffalo.



JOHN W. PRENTISS, '98,  
*President.*



C. C. BOLTON, '05,  
*Secretary.*



H. C. WASHBURN, '06,  
*Executive Secretary.*

OFFICERS WHO RETIRED AT THE END OF THE YEAR 1920-21

# Constitution and By-Laws of the Associated Harvard Clubs

## Constitution

### ARTICLE I.

Section 1. This Association shall be known as the Associated Harvard Clubs and shall be perpetual.

Section 2. The purpose of the Association shall be the promotion of all matters pertaining to the welfare of Harvard University and the establishment of close relations between Harvard University and its alumni.

Section 3. The Association shall be composed of regularly-organized Harvard Clubs.

### ARTICLE II.

This Constitution may be amended by a majority vote of clubs represented at any annual meeting, provided at least one-half of the constituent clubs vote in favor thereof, and provided notice of the proposed amendment shall have been mailed to the constituent clubs at least twenty days prior to such meeting.

## By-Laws

### ARTICLE I.

#### *Territorial Grouping.*

Section 1. The Associated Harvard Clubs shall be divided into the following territorial groups:

New England States;

Eastern, including clubs in New Jersey, Delaware, Maryland, District of Columbia, New York, and Pennsylvania;

Southern, including clubs in Virginia, North Carolina, South Carolina, Georgia, Florida, Tennessee, Alabama, Mississippi, Louisiana, West Indies, and South America;

Central, including clubs in Ohio, Indiana, Illinois, Wisconsin, Michigan, Kentucky, and West Virginia;

Western, including clubs in Minnesota, Iowa, Kansas, North Dakota, South Dakota, Montana, Nebraska, Wyoming, and Colorado;

Southwestern, including clubs in Missouri, Oklahoma, Arkansas, Texas, and New Mexico;

Pacific, including clubs in the states of Washington, Idaho, Oregon, Nevada, Utah, Arizona, and California, the Hawaiian Islands, the Philippine Islands, Japan, and China;

European, comprising all the Harvard Clubs of Europe;

The clubs in Canada to be affiliated with the territorial groups immediately south of them.

### ARTICLE II.

#### *Annual Meetings.*

Section 1. There shall be an annual meeting of the Associated Harvard Clubs at a place determined annually by the Council, and upon the date agreed upon by the President and the proper officers of the club of the meeting place.

## ARTICLE III.

### *Officers and Their Powers.*

Section 1. The officers of the Associated Harvard Clubs shall be a President, a Vice-President for each territorial group of constituent clubs, a Secretary, and a Treasurer, all of whom shall be elected annually by the Association.

Section 2. The President shall preside at all meetings of the Associated Harvard Clubs and of the Council. In the event of his absence from any meeting, the Vice-President of the territory in which the meeting is held shall preside; or in case of the absence of such Vice-President, the Executive Committee shall appoint a presiding officer.

The President shall make up the program of the annual meeting.

Section 3. The Secretary shall keep a record of all proceedings of the Associated Harvard Clubs and of the Executive Committee and Council. He shall have charge of the printing of the proceedings of the annual meeting at which he serves and fulfill such other duties as come naturally within the province of his office.

Section 4. The Treasurer shall collect the assessments authorized by the Council, and shall make all disbursements by check, countersigned by the President, to meet the expenses of the Associated Harvard Clubs. He shall keep regular account of receipts and disbursements in proper books of account, and shall, at the annual meeting of the Associated Harvard Clubs, make a detailed report of such receipts and disbursements during his term in office. The Treasurer shall give a surety company bond in such sum as the Executive Committee may require, the cost thereof to be paid by the Associated Harvard Clubs.

Section 5. Each Vice-President shall have immediate charge, under the President, of his territorial group of clubs, that is, he shall become familiar with their activities and advise with the clubs when possible; he shall endeavor to persuade all clubs in his territory to become members of the Associated Harvard Clubs, and he shall also try to form Harvard Clubs in places where there are sufficient Harvard men. He may, at his discretion, call the members of the Council in his territory together to consider means of increasing the effectiveness of the organization and work of the Associated Harvard Clubs in his territory.

## ARTICLE IV.

### *Executive Committee.*

Section 1. The officers elected by the Association shall constitute the Executive Committee. The President, or the Secretary, and three other members shall constitute a quorum.

Section 2. The Executive Committee shall meet

during the year upon call by the President, and shall assist him in the discharge of his official duties. The committee may appoint an Executive Secretary and such other officers and agents as may be necessary, and fix such salaries as in its judgement seems best. The Committee shall formulate all questions of policy which it may be necessary to submit by letter-ballot to the Council in the intervals between the meetings of the Council.

#### ARTICLE V. *The Council.*

Section 1. There shall be a Council composed of one representative of each constituent club, the President, the Vice-Presidents, the Secretary, the Treasurer, and all the ex-Presidents of the Associated Harvard Clubs.

Section 2. In the intervals between meetings the Secretary of each constituent club shall by virtue of his office be the representative of his club on the Council. At meetings, each club may be represented on the Council:

(a) by that member of the club who is appointed by its acting chief executive officer,

(b) in the absence of such appointee, then by a member of the club chosen by those members of the club who are in attendance,

(c) in the absence of any member of that club, then by the holder of a proxy of the constituent club, but no person shall hold a proxy for more than one club.

Section 3. Meetings of the Council may be called at any time during the year by the President on two weeks' notice, and must be called if requested by five members of the Council. Nine members shall constitute a quorum at such called meetings. The annual meeting of the Council shall be held at such time during the annual meeting of the Associated Harvard Clubs as the President shall determine. In the intervals between the meetings of the Council any matter requiring the decision of that body may be submitted by letter-ballot.

Section 4. The Council shall determine the amount of the annual assessment levied on the constituent clubs to meet the expenses of the Associated Harvard Clubs. An affirmative vote of the majority of the Council shall be necessary to fix the amount of such assessment. No assessment shall be levied for a sum in excess of fifty cents *per annum* for each resident member of the constituent clubs, and no club shall be assessed in any one year for a sum in excess of \$250.

On constituent clubs situated outside the United States or in New England, except the Harvard Club of Boston, the amount of the annual assessment subject to the above limitations may be varied in individual cases by the Council. On constituent clubs situated within the United States, except as aforesaid, the annual assessment subject to the above limitations shall be levied by the

Council on the resident membership of all clubs alike, as follows:

On the first 500 members of each club, an equal *per capita* assessment.

On the second 500 members, one-half the said *per capita* assessment.

On all members over and above 1,000 members, one quarter of the said *per capita* assessment.

#### ARTICLE VI. *Committees.*

Section 1. There shall be the following committees appointed by the President each year within thirty days after his election:

(a) On Service to the University, a committee whose duties shall be to consider and report to the annual meeting the ways in which the Associated Harvard Clubs can coöperate most effectively with the University.

(b) On Appointment Offices, a committee made up of the chairmen or directors of the appointment office work of the constituent clubs. The chairman of the committee shall be appointed by the President. The duties of this committee shall be to maintain effective organization for the securing of positions for Harvard men, and to extend such organization among all the constituent clubs.

(c) On History, a committee made up of the chairmen of the Western History Committees in all constituent clubs. The chairman of this committee shall be appointed by the President. The duties of this committee shall be to coöperate with the Department of History at Cambridge, as well as with the Bureau of Research in Municipal Government, to secure material for the Library of Harvard University, and to perform such other functions as may seem desirable.

(d) On Schools, a committee made up of the chairmen of the Schools Committees in all constituent clubs. The chairman of this committee shall be appointed by the President. The duties of this committee shall be to assist constituent clubs to establish cordial relations with the primary and secondary schools of the country so that the University and its Graduate School of Education may be of the greatest service to the cause of national education.

(e) On Publicity, a committee consisting of representatives of constituent clubs and such other members as the President may appoint, to coöperate with the office of the Secretary to the Corporation in the dissemination of news and information about the University.

Section 2. Announcements shall be made by the President in the HARVARD ALUMNI BULLETIN of the appointments to committees as early as possible after their determination.

Section 3. Committees shall make written reports to the President at least forty days before the annual meeting. These reports, as well as

the reports of officers, shall be published as a supplement to the HARVARD ALUMNI BULLETIN at least four weeks before the annual meeting. The President shall *ex-officio* be a member of these committees.

#### ARTICLE VII.

##### *Scholarships.*

Section 1. The Associated Harvard Clubs, with the coöperation of its constituent members and other Harvard men, shall endeavor to establish scholarships wherever they will be of greatest value to Harvard, believing that every state in the Union should give a scholarship for the purpose of sending students to Harvard College.

Section 2. Scholarships under this plan shall be in the amount of \$350. Students now entered or desiring to enter any department of Harvard University shall be eligible for the awards, provided, however, that as between applications of equal merit preference shall be given to the applicant desiring to enter the freshman class of Harvard College as candidate for the A.B. or S.B. degree.

Section 3. A Progress Prize Scholarship shall also be established in the amount of \$350, which shall be awarded during his second year in Harvard College to the student holding, during his first year in Harvard College, an Associated Harvard Clubs, State, or constituent club Scholarship, who has made in such first year the most scholarly progress, such progress to be determined by the proper officers of the College.

Section 4. Other scholarships may be instituted, either undergraduate or graduate, in such sums and under such conditions as shall be suggested by the Scholarship Committee and authorized from year to year by the Association at its annual meeting.

Section 5. The control and management of all such scholarships and all scholarships and loan funds and endowments maintained by the Association shall be vested in a standing committee of five members. At each annual meeting one member of the Committee shall be appointed by the President for a term of five years. The Treasurer of the Associated Harvard Clubs shall be *ex-officio* Treasurer for the Committee. As soon as may be after each annual meeting and after the filling of any vacancies on the Committee at such time, the President shall appoint from the Committee a Chairman and a Secretary.

Section 6. It shall be the duty of the Scholarship Committee:

(a) To secure pledges for the establishment of new scholarships.

(b) To secure the formation of a Scholarship Committee in each state where a scholarship is to be bestowed, whose duty shall be the publishing, within its own state, of information relative to the scholarship, the consideration of ap-

plications, and the award to the best qualified applicant.

(c) To gather and disseminate information as to scholarships and as to the requirements for admission to Harvard College among the constituent members of the Association and among high schools and other preparatory schools.

It shall be within the power of the Scholarship Committee:

(d) To receive funds toward the support of all scholarships hereunder from constituent members or others, conserve the same, and forward funds to Harvard College sufficient to support the scholarships established by the Association.

(e) To receive funds tendered for the endowment of the above or any scholarships.

(f) To have possession and care of all such funds, with power to invest and reinvest the same in safe securities by and with the consent and approval of the President and Treasurer of the Association.

(g) To apply income not otherwise specifically provided for either (1) toward the support of present or new scholarships; or (2) where a regular scholarship is not available toward loans to deserving men already in the University or about to enter the University; or (3) to add such income to principal funds. Any loan shall be secured by a form of note expressing the intention of the recipient to repay the loan, and shall be subject to the approval of the President and Treasurer upon recommendation of the Scholarship Committee.

(h) To receive and invest funds given to the Associated Harvard Clubs for purposes of an endowment and for such other purposes as the donor or donors might desire, subject to the approval of the President and Treasurer. The investments shall be made subject to the approval in writing of the President and Treasurer, and the interest only from such investments shall be used for the purposes of the gift, as limited by the terms of the gift, upon the recommendation of the Associated Harvard Clubs, with the approval of the President and Treasurer.

#### ARTICLE VIII.

##### *Nominating Committee.*

Section 1. The five most recent ex-presidents shall each year constitute a Nominating Committee, the most recent ex-president being Chairman. This Committee shall submit to the annual meeting of the Association, just before adjournment for luncheon on the first day of its business session, its nominations for officers for the ensuing year. Such report shall be acted upon as a special order of business at 4:30 of the afternoon of the same day. At any time after the Nominating Committee has submitted its report and before balloting on the election of new officers has begun, nominations in opposition to those

made by the Nominating Committee may be made from the floor.

#### ARTICLE IX.

##### *Voting.*

Section 1. At any meeting of the Associated Harvard Clubs on any question voted upon each constituent club shall be entitled to a single vote, such vote to be cast by

- (a) the President of the constituent club,
- (b) in the absence of the President, then by the ranking executive officer present,
- (c) in the absence of all executive officers, then by a member of the club chosen by those members of the club who are in attendance,
- (d) in the absence of any member of the club, then by the holder of a proxy of the constituent club, but no person shall hold a proxy for more than one club.

#### ARTICLE X.

##### *Amendment.*

Section 1. These By-Laws may be amended by a majority vote of the constituent clubs, provided at least one-half of them vote in favor thereof, and provided notice of the proposed amendment shall have been mailed to them at least twenty days prior to the taking of the vote. These By-Laws may be temporarily suspended by the unanimous vote of those in attendance at any regular meeting.

#### MEETINGS OF THE ASSOCIATED HARVARD CLUBS

- Indianapolis, Dec. 18, 1897.
- St. Louis, Dec. 3, 1898.
- Chicago, Dec. 2, 1899.
- St. Paul, Dec. 1, 1900.
- Milwaukee, Dec. 7, 1901.
- Cincinnati, Dec. 13, 1902.
- St. Louis, Dec. 5, 1903.
- Indianapolis, Dec. 10, 1904.
- Louisville, May 27, 1905.
- Chicago, May 26, 1906.
- Detroit, May 31-June 1, 1907.
- Philadelphia, May 8-9, 1908.
- Cincinnati, May 28-29, 1909.
- Cleveland, June 10-11, 1910.
- Minneapolis, June 9-10, 1911.
- New York, June 14-15, 1912.
- St. Louis, May 23-24, 1913.
- Chicago, June 5-6, 1914.
- San Francisco, Aug. 20-21, 1915.
- Pittsburgh, May 19-20, 1916.
- Buffalo, June 6-7, 1919.
- Washington, April 30-May 1, 1920.
- Milwaukee, June 10-11, 1921.
- Boston, 1922.





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